990

Activities & Governance

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundation: Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-

Open to Public Inspection

14

11 3,898

696

3,165,968

8,372,949

1,125,738

562,497,298

575,161,953

249,343,263

316,086,426

565,429,689

797,475,879

332,198,080

465,277,799

End of Year

9,732,264

0

0

▶ Go to <u>www.irs.gov/Form990</u> for instructions and the latest information. Department of the Treasury Internal Revenue Service A For the 2022 calendar year, or tax year beginning 07-01-2022 , and ending 06-30-2023 C Name of organization D Employer identification number **B** Check if applicable: PRINCETON HEALTHCARE SYSTEM A NEW JERSEY NONPROFIT CORPORATION 21-0635009 Name change % GUILHERME VALLADARES MBA Initial return Doing business as Final return/terminated E Telephone number Amended return Number and street (or P.O. box if mail is not delivered to street address) Room/suite Application pending (609) 853-7107 City or town, state or province, country, and ZIP or foreign postal code G Gross receipts \$ 575,161,953 Name and address of principal officer: H(a) Is this a group return for GUILHERME VALLADARES Yes 🔽 No subordinates? ONE PLAINSBORO ROAD **H(b)** Are all subordinates □Yes □ No PLAINSBORO, NJ 08536 included? Tax-exempt status: $\boxed{\checkmark}$ 501(c)(3) $\boxed{}$ 501(c) () $\boxed{}$ (insert no.) $\boxed{}$ 4947(a)(1) or $\boxed{}$ 527 If "No," attach a list. See instructions. **H(c)** Group exemption number ▶ Website: WWW.PRINCETONHCS.ORG L Year of formation: 1919 M State of legal domicile: NJ K Form of organization: Corporation Trust Association Other

Summary 1 Briefly describe the organization's mission or most significant activities:

TO PROVIDE EXCEPTIONAL, COMPASSIONATE CARE TO ENHANCE THE HEALTH AND WELLNESS OF OUR PATIENTS,

2 Check this box I if the organization discontinued its operations or disposed of more than 25% of its net assets. 3 Number of voting members of the governing body (Part VI, line 1a) . . .

Number of independent voting members of the governing body (Part VI, line 1b) .

Total number of individuals employed in calendar year 2022 (Part V, line 2a) $\,\cdot\,$ 5

Total number of volunteers (estimate if necessary)

7a Total unrelated business revenue from Part VIII, column (C), line 12 •

Net unrelated business taxable income from Form 990-T, Part I, line 11 **Prior Year Current Year**

8 Contributions and grants (Part VIII, line 1h) 3,149,539

511,436,550 9 Program service revenue (Part VIII, line 2g) 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 22,251,760

11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)

Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)

Grants and similar amounts paid (Part IX, column (A), lines 1–3) . . . 14 Benefits paid to or for members (Part IX, column (A), line 4)

Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 15

16a Professional fundraising fees (Part IX, column (A), line 11e) . . Total fundraising expenses (Part IX, column (D), line 25) 0 b

Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . . . Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25) Revenue less expenses. Subtract line 18 from line 12 .

Total assets (Part X, line 16)

Total liabilities (Part X, line 26)

GUILHERME VALLADARES MBA SR VP & CFO

Print/Type preparer's name

Type or print name and title

THEIR FAMILIES AND OUR COMMUNITY.

Net assets or fund balances. Subtract line 21 from line 20 . Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of

my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. 2024-05-14 Signature of officer Date

Paid Preparer

Assets or

Sian

Here

P00858539 2024-05-10 self-employed Firm's name PwC US Tax LLP Firm's address > 2001 MARKET ST SUITE 1800 **Use Only** Phone no. (267) 330-3000 PHILADELPHIA, PA 19103 Yes No May the IRS discuss this return with the preparer shown above? See Instructions.

Preparer's signature

For Paperwork Reduction Act Notice, see the separate instructions.

1,361,305

538,199,154

229,173,331

290,162,804

519,336,135

Beginning of Current

Check | if

18,863,019

818,562,186

374,528,662

444,033,524

PP	ROPRIATE HEALTHCARE TO ALL. PLEASE REFER TO THE ORGANIZATION'S COMMUNITY BENEFIT STATEMENT INCLUDED IN SECULE O FOR ADDITIONAL INFORMATION.
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.

2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
3	If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program services?
4	If "Yes," describe these changes on Schedule O. Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section $501(c)(3)$ and $501(c)(4)$ organizations are required to report the amount of grants and allocations to others.

4		(c)(3) and 501(c)(4)	organizations a	are required to report t	e largest program services, as he amount of grants and alloca	,
4a	(Code:) (Expenses \$	437,167,652	including grants of \$	0) (Revenue \$	468,179,434)
	WITH 319 BEDS COMPRIS	SED OF 288 ACUTE CARE,	17 PHYSICAL REHA	ABILIATION AND 14 SPECIAL	ES RELATING TO PATIENT CARE. IT IS CARE NURSERY BASSINETS. IN 2023, FOR THE ORGANIZATION'S COMMUN	, PATIENT DAYS TOTALED

	72,390 AND OUTPATIENT VIS	SITS/ENCOUNTERS TOTAL	ED 146,168 PLE	ASE REFER TO SCHEDULE O FOR THE OR	GANIZATION'S COMMUNITY	BENEFIT STATEMENT.
4b	(Code:) (Expenses \$	71,188,599	including grants of \$	0) (Revenue \$	80,557,812)
		2023. OUTPATIENT VISITS		PSYCHIATRIC AND SUBSTANCE ABUSE R NTS ACROSS MULTIPLE SITES AMOUNTED		

```
(Code:
                           ) (Expenses $
                                                   12,734,805
                                                               including grants of $
                                                                                                      0) (Revenue $
                                                                                                                               13,760,052 )
```

PRINCETON HOMECARE SERVICES IS A HOME CARE AND VISITING NURSE, AND HOSPICE SERVICE. IN FY2023, THERE WERE 52,444 OCCASIONS OF SERVICE AND 11,765 HOSPICE VISITS RECORDED. THIS GROWING SERVICE IS VITAL IN THE CAPACITY TO PROVIDE CARE AT THE PATIENT'S HOME RATHER THAN REQUIRING A STAY IN THE HOSPITAL, PRINCETON HOMECARE SERVICES ALSO OPERATES A HOSPICE, PLEASE REFER TO SCHEDULE O FOR THE ORGANIZATION'S COMMUNITY BENEFIT STATEMENT.

4d Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$) (Revenue \$

Total program service expenses 521,091,056 4e

Form 990 (2022) Page 3 **Checklist of Required Schedules** Yes No 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," Yes 1 2 Is the organization required to complete Schedule B, Schedule of Contributors? See instructions. 🐒 . . Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to Νo 3

Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II 为

Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III 📆 . .

the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part Il 🐯

negotiation services? If "Yes," complete Schedule D, Part IV 🐿

Did the organization receive or hold a conservation easement, including easements to preserve open space,

Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments,

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt

permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V 🐒 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII,

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete

b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of

its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🐯 c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of

its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 🐿 d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets

reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 😼 e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X

Did the organization's separate or consolidated financial statements for the tax year include a footnote that

12a ប៊ីប៉េក្តាម ទល្បានមេដា និក្សានាម្ខាត់ និក្សានាម្ខាត់ និក្សានាម្ចាត់ និក្សានាម្ចាន និក្សានាម្ចាត់ និក្សានាម្ចាន់ និក្សានិក្សានាម្ចាន់ និក្សានាម្ចាន់ និក

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🐒

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for

b Was the organization included in consolidated, independent audited financial statements for the tax year?

14a Did the organization maintain an office, employees, or agents outside of the United States?

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other

Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions. Did the organization report more than \$15,000 total of fundraising event gross income and contributions on

Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on

assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . .

domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)?

13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV

any foreign organization? If "Yes," complete Schedule F, Parts II and IV

Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete

Νo

Νo

Νo

Νo

Νo

Νo

Nο

Nο

Νo

Nο

Νo

Νo

Nο

Νo

Form 990 (2022)

4

5

6

7

8

9

11a

11b

11c

11d

11e

11f

12a

12b

13

14a

14b

15

16

17

18

19

20a

20b

21

Yes

Yes

Yes

Yes

Yes

Yes

Yes

Yes

candidates for public office? If "Yes," complete Schedule C, Part I 🥦

VIII, IX, or X, as applicable.

Form	990 (2022)			Page 4
Pai	Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J </i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νo
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons?	26		No
27	ਲਿੰਕਿ ^ਮ ਰਿਵਾ ਨਿਊਸ਼ੋਸ਼ੀਉਸ਼ੀਚੇਰਿਸੈਸ਼ਨਿਊਸ਼ੀ ਦੇ ਭੂਜਿੰਕੀ tor other assistance to any current or former officer, director, trustee, key			

27

28a

28b

28c

29

30

31

32

33

34

35a

35b

36

37

0

Λ

1a

1b

Yes

Yes

Yes

Yes

Form 990 (2022)

Nο

Νo

Νo

Nο

Nο

Νo

Nο

Nο

Nο

Nο

Nο

No

employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member,

or to a 35% controlled entity (including an employee thereof) or family member of any of these persons?

Part IV instructions for applicable filing thresholds, conditions, and exceptions):

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV .

Was the organization a party to a business transaction with one of the following parties (see the Schedule L,

c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes,"

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete

พื่แร้งหลื เชาสูมิศาร์ลเรียกใช้เลี้ยง ใช้เร็กง tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV,

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?

entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Check if Schedule O contains a response or note to any line in this Part V .

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable

Statements Regarding Other IRS Filings and Tax Compliance

1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable

b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable

If "Yes," completeSchedule L,Part III

conservation contributions?

and Part V, line 1 . .

sections 301.7701-2 and 301.7701-3?

30

Part V

Form **990** (2022)

Pai	rt V Statements Regarding Other IRS Filings and Tax Compliance (continued)			
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and			_
	Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority	4a		No
b	over, a financial account in a foreign country (such as a bank account, securities account, or other financial actives; t) enter the name of the foreign country:			
En	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts Washine organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νο
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			No
		5b 5c		
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	ъс 6а		No
oa	organization solicit any contributions that were not tax deductible as charitable contributions?	Oa		110
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Νο
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7 b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7 g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7 h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
a b	Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club 10b			
11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
	Gross income from other sources. (Do not net amounts due or paid to other			
	sources against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.		ļ.	
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
C	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	15		No
16	If thesptsæmithtionstructionstructionstructionstructionstructionstructionstructionstructionstructionstructionstructionstructionstructionstructionstructions	16		No
17	If "Yes," complete Form 4720, Schedule O. Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953? If "Yes," complete Form 6069.	17		

Form	990 (2022)							Pag
Par	Governance, Management, and Disclosure. For each "Yes" response to lines 2 thing 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule Check if Schedule O contains a response or note to any line in this Part VI.				'No" re	spons	e to line.	s .
Se	ction A. Governing Body and Management							
					_		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax	1a			1 4			
	Year-fire are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.							
b	Enter the number of voting members included in line 1a, above, who are independent	1b			11			
2	Did any officer, director, trustee, or key employee have a family relationship or a buother officer, director, trustee, or key employee?	siness	relation	ship with a	ny •	2		No
3	Did the organization delegate control over management duties customarily performs supervision of officers, directors or trustees, or key employees to a management co	,				3		Νo
4	Did the organization make any significant changes to its governing documents since	e the ¡	prior For	m 990 was		4		N c
5	600 d the organization become aware during the year of a significant diversion of the	organi	zation's	assets? .		5		No
6	Did the organization have members or stockholders?					6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the powmore members of the governing body?			appoint one	e or	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approve	al by)	member	s, stockhol	ders,	7b	Yes	

b	independent	1b		1 1			
2	Did any officer, director, trustee, or key employee have a family relationship or a bu other officer, director, trustee, or key employee?			•	2		No
3	Did the organization delegate control over management duties customarily performe supervision of officers, directors or trustees, or key employees to a management co	,			3		No
4	Did the organization make any significant changes to its governing documents since	e the p	orior Form 99	0 was	4		Νo
5	bladthe organization become aware during the year of a significant diversion of the	organi	zation's asset	s? .	5		Νo
6	Did the organization have members or stockholders?				6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the pow more members of the governing body?				7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approve or persons other than the governing body?	, ,	•	•	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written acti year by the following:	ons ur	ndertaken dur	ing the			
а	The governing body?				8a	Yes	
b	Each committee with authority to act on behalf of the governing body?				8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, worganization's mailing address? If "Yes," provide the names and addresses in Schedule				9		No
_							

	other officer, director, trustee, or key employee?			NO
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		Νo
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was	4		Νo
5	$\frac{\text{filled}}{\text{the}}$ organization become aware during the year of a significant diversion of the organization's assets? .	5		Νo
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νo
Se	ction B. Policies (This Section B requests information about policies not required by the Internal R	eveni	ue Cod	e.)
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Νo
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	

-	Did the organization make any significant changes to its governing documents since the prior round 350 was	•		110
5	$^{ m fil}$ ad the organization become aware during the year of a significant diversion of the organization's assets? .	5		Νo
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ie Cod	e.)
			Yes	No
10 a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
b 12a	· · · · · · · · · · · · · · · · · · ·	12a	Yes	
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a 12b	Yes	

4	Did the organization make any significant changes to its governing documents since the prior Form 990 was	4		Νo
5	$\frac{600}{100}$ dr. organization become aware during the year of a significant diversion of the organization's assets? .	5		Νo
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal R	even	ue Cod	le.)
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	Yes	No No
	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	10b	Yes	
b 11a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing	10b		
b 11a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b		
b 11a b 12a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b	Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a	Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b	Yes Yes Yes	

Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?

16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a

Section 6104 requires an organization to make its Form 1023 (1024 or 1024-A, if applicable), 990, and 990-T

(section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that

State the name, address, and telephone number of the person who possesses the organization's books and records:

Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of

b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

Own website Another's website 🔽 Upon request 🗌 Other (explain in Schedule O)

interest policy, and financial statements available to the public during the tax year.

a The organization's CEO, Executive Director, or top management official

If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.

List the states with which a copy of this Form 990 is required to be filed

b Other officers or key employees of the organization . .

Section C. Disclosure

18

apply.

▶GUILHERME VALLADARES MBA ONE PLAINSBORO ROAD PLAINSBORO,NJ08536 (609) 853-7107

15a

15b

16a

16b

Yes

Yes

Yes

Yes

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors



Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Check this box if neither the organization	nor any related	organ	ization compensated an	y cu	rrer	nt offi	icer,	director, or tru	stee.		
(A) Name and title	(B) Average hours per week (list		(C) ition (do not check more nless person is both an director/truste	offic			(D) Reportable compensation from the organization	(E) Reportable compensation from related	(F) Estimated amount of other compensation		
	related organizations	organizations below dotted	Individual trustee or director	Institutional Trustee;	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099- MISC/1099- NEC)	organizations (W-2/1099- MISC/1099- NEC)	from the organization and related organizations
(1) KEVIN B MAHONEY	1.0										
CEO - UPHS	54.0	Х		Х				0	2,872,713	524,230	
(2) ROBERT VONDERHEIDE MD	1.0										
TRUSTEE	54.0	Х						0	901,747	56,709	
(3) JAMES G DEMETRIADES	47.0			\Box							
PRESIDENT & CEO	8.0	Х		Х				722,687	0	91,254	
(4) CRAIG GRONCZEWSKI MD	55.0										
SENIOR VP MEDICAL AFFAIRS	0.0			Х				492,697	0	13,732	
(5) GUILHERME VALLADARES MBA	34.0			\vdash							
SVP & CFO - ASST. TREAS.	21.0			Х				454,602	0	34,174	
(6) NANCY FLETCHER	55.0										
VP CORP. COMPL. & REG. AFFAIRS	0.0				Х			403,133	0	66,820	
(7) PAUL ORTIZ VP BUS. SVC. LINE DEV.	55.0				х			392,927	0	25,933	
(8) STEPHANIE D TIEKU NURSE MANAGER						х		345,865	0	38,150	
(9) HYONA REVERE	0.0 54.0			\vdash							
SENIOR VP DEVELOPMENT	1.0				Х			347,263	0	36,644	
(10) YISRAEL KRAUS	55.0	-		\Box							
VP PHYSICIAN ALIGNMENT	0.0				Х			326,929	0	45,195	
(11) ARUN RAO MED.DIR. CARE COORDIN.	55.0					Х		324,101	0	36,898	
(12) SIDDIQ FAISAL MD	0.0 55.0										
MED. DIR., OCCUPATIONAL HEALTH						Х		323,012	0	34,007	
(13) MARGUERITE PEDLEY	55.0										
SENIOR VICE PRESIDENT PHBH					Х			321,299	0	20,793	
(14) FAYEZ LABIB	0.0 55.0			\vdash							
CLINICAL NURSE II						Χ		295,669	0	36,87	
(15) SHEILA G KEMPF	55.0			\vdash							
CNO&VP PATIENT SVS - THRU 8/22	0.0				Х			307,245	0	17,948	
(16) MARY ANN D SANTOS	55.0										
CLINICAL NURSE II	0.0					Χ		295,688	0	1	
			 	\vdash	-1						
(17) REINALDINE FLEURY	55.0			۱ ۱	х			282,178	0	4,64	

817

0

0

0

0

0

0

0

0

0

0

0

0

0

0

0

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list	unless person is both an officer and a director/trustee) compensation from the from related				(F) Estimated amount of other				
	any hours for related organizations below dotted line)	Individual trustee or director	Institutional Trustee;	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099- MISC/1099- NEC)	organizations (W-2/1099- MISC/1099- NEC)	compensation from the organization and related organizations
(18) CHING-YI LIU	55.0 				Х			248,485	0	37,137
VP, FINANCE (19) KARYN BOOK	55.0				Х			275,599	0	5,723
VP PAT. SVS & CNO - AS OF 9/22 (20) CAROL NORRIS-SMITH	55.0				\			0.40 ===0		0.5
VP PR - MARKETING (21) PETER THOMAS	0.0				Х			242,778	0	36,635
VP, OUTPATIENT ADMINISTRATION	55.0 0.0				Х			252,570	0	22,78
(22) JACQUELINE R KAVOURAS	55.0 0.0				х			237,574	0	10,096
VP POP. HEALTH - THRU 3/23 (23) DEBORAH CASARELLA	55.0				Х			241,127	0	817
ASSOC. CHIEF INFORMATION OFF. (24) ROSEMARIE COSTAGLIOLA	44.0							2.17127		
DIR. OF CORPORATE GOVERNANCE	11.0			Х				116,497	0	23,170
(25) ANTHONY KUCZINSKI TRUSTEE - CHAIRMAN (26) BARRY PERLEMAN MD	1.0	×		Х				0	0	(
EX-OFFICIO TRUSTEE - THRU 3/23	1.0 3.0							0	0	(
(27) CALVIN L BUTTS JR TRUSTEE	1.0 1.0							0	0	(
(28) HEATHER M VAN RAALTE MD TRUSTEE	1.0 1.0							0	0	(
(29) JAMES L DOMINICK	1.0			Х				0	0	(
TRUSTEE - THRU 3/23 (30) JESSE I TREU PHD	1.0									
TRUSTEE - THRU 3/23 (31) KENNETH A GOLDMAN MD FACS								0	0	(
TRUSTEE - THRU 3/23	1.0 1.0							0	0	(
(32) KIM PIMLEY EX-OFFICIO TRUSTEE	1.0 1.0	. ×						0	0	(
(33) LEONARD GROSSMAN MD TRUSTEE	1.0 1.0							0	0	(
(34) LORI FELDSTEIN	1.0							0	0	(
TRUSTEE (35) MARIA JUEGA										
TRUSTEE - THRU 3/23	1.0 1.0	ı x						0	0	(
(36) MARK POLLARD TRUSTEE - THRU 3/23	1.0 3.0	×		х				0	0	(
(37) MICHAEL MARDY	1.0	ı x		х				0	0	(
TRUSTEE - TREASURER (38) MYRON M GELLMAN	1.0	··						0	0	(
TRUSTEE - VICE CHAIRMAN (39) PAUL VON AUTENREID	1.0							0		
TRUSTEE - THRU 3/23 (40) PHILIP CARCHMAN								0	0	
TRUSTEE - SECRETARY	1.0 1.0	×						0	0	(
(41) ROBERT C DOLL JR TRUSTEE - THRU 3/23	1.0 1.0							0	0	(
(42) SAMIT HIRAWAT MD	1.0	Х						0	0	(
(43) W THOMAS GUTOWSKI MD	1.0									
TRUSTEE	2.0	X						0	0	(
(44) ALEXANDER WOLFSON TRUSTEE - AS OF 3/23		×						0	0	(
to Total from continuation sheets to Part V d Total (add lines 1b and 1c)	ll, Section A .				7	7,249,9	925	3,774,40	50 1,22	0,377
2 Total number of individuals (including be \$100,000 of reportable compensation to	out not limited t	o thos		eive	ed m	nore t	han		•	
3 Did the organization list any former off				ghe	st c	ompe	nsat	ed employee	Yes N	lo
 on line 1a? If "Yes," complete Schedule For any individual listed on line 1a, is torganization and related organizations 	he sum of repor	table	compensation and other						3 N	0

individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for

	3	
3		Νo
4	Yes	

Νo

Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received

d	more than \$100,000 of
r	within the organization's tax year

5

(A) Name and business address	(B) Description of services	(C) Compensation
SYMMETRY WORKFORCE SOLUTIONS, 5930 CORNERSTONE CT STE 300 SAN DIEGO, CA 92121	MEDICAL SERVICES	16,879,378
HART HEALTHCARE, PO BOX 21578 NEW YORK, NY 100871578	PROPERTY LEASE SRVCS	7,220,579
UMCP SURGICENTER PARTNERS LLC, 1 PLAINSBORO RD PLAINSBORO, NJ 085361913	MEDICAL SERVICES	3,334,994
ALLIED UNIVERSAL COMPANY, 1551 N TUSTIN AVE STE 650 SANTA ANA, CA 92705	OUTSOURCED STAFFING	1,589,963
RESPIRATORY SLEEP SPECIALISTS LLC, 252 GRANDVIEW RD SKILLMAN, NJ 08558	MEDICAL SERVICES	1,260,149
2 Total number of independent contractors (including but not limited to the \$100,000 of compensation from the organization ▶ 59	ose listed above) who received more than	
		Form 990 (2022)

	990 (2022) VIII Stateme	nt of Revenue								Page 9
I all		chedule O contains a re	sponse or no	te to a	any line in this Par	rt VIII				\square
					(A) Total revenue	(B) Related exem functi reven	d or pt on	(C) Unrelated business revenue	exc tax u	(D) Revenue luded from nder sections 12 - 514
Contr	ibutions, Gifts, Gra	nts, and OtherAmt Sim	ilar Amounts	4		ns	1a			
					embership dues undraising events		1b			
					elated organizatio		1c 1d	3,165,968		
					overnment grants (cor		1e			
				ar	ll other contributions, ond similar amounts no bove	t included	1f			
				a No	oncash contributions in nes 1a - 1f:\$	ncluded in	1g			
				h To	otal. Add lines 1a	-1f		•	3,165,9	968
			Business (Code	557,364,370	55	7,364,370			
9	2a NET PATIENT SERV	VICE REVENUES	54	41900	337,304,370	33	7,304,370			
Program Service Revenue	b OTHER HEALTHCA	RE RELATED REVENUES	5-	41900	5,132,928		5,132,928			
e Be										
arvic	c								_	
E S	d									
ogra	e									
Ā	f All other progr	am service revenue.								
		es 2a-2f	562,49	7,298						
	•	3 Investment income	(including di	videnc	ls, interest, and	3,	047,296			3,047,296
		other 4 9imilareamounitalest	ment of tax-	exemp	t bond proceeds		0			<u> </u>
		5 Royalties	1		1	•	0			
			(i) R	eal	(ii) Personal					
			6a	1,090,1	14					
		b Less: rental expenses	6b							
		c Rental income or	6c :	1,090,1	14	0				
		d (Nets)ental income	or (loss).			1,	090,114			1,090,114
		- 6	(i) Secu	ırities	(ii) Other					
		7a Gross amount from sales of assets other than inventory	7a !	5,325,6	53					
Other Revenue		b Less: cost or other basis and sales expenses	7b							
Rev		c Gain or (loss)	7c !	5,325,6	53					
ē		d Net gain or (loss)				5,	325,653			5,325,653
0		8a Gross income from fun (not including \$	01	f						
		contributions reported See Part IV, line 18		88		0				
		b Less: direct exper	ises	81	·	0				
		c Net income or (los	s) from fundi	aising	events		0			
		9a Gross income from activities.		98	a	0				
		See Part IV, line 19 b Less: direct exper	es	91)	0				
		c Net income or (los	s) from gami	ng act	tivities b		0			
		10a Gross sales of invereturns and allowa				0				
		b Less: cost of good		10	_	0				
		c Net income or (los					0			
					Business Code					
		11a VENDING MACH	INE REVENU	JES	Business Code		35,624			35,624
		b			1					
-		1								
Othe	erRevenueMiscAmt	с			1					
		d All other revenue e Total. Add lines 1								
						_	35,624			
		12 Total revenue. See	mstructions	•	•	575,	161,953	562,497,298	0	9,498,687

or	m 990 (2022)				Page 10
Ρ	art IX Statement of Functional Expenses				
	Section 501(c)(3) and 501(c)(4) organizations must			izations must comple	
	Check if Schedule O contains a response or note to	any line in this Part			🗸
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	0			
2	Grants and other assistance to domestic individuals. See Part IV, line 22	0			
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	6,814,420	6,132,978	681,442	0
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7	Other salaries and wages	189,291,694	170,362,525	18,929,169	0
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	9,446,401	8,501,761	944,640	0
۵	Other employee benefits	28,914,814	26,023,333	2,891,481	0
	Payroll taxes	14,875,934	13,388,341	1,487,593	0
	Fees for services (non-employees):	, ,		, ,	
	a Management	3,460,209	3,114,188	346,021	0
	1 Legal	422,843	380,559	42,284	0
	Accounting	0			
	Lobbying	38,143	34,329	3,814	0
	e Professional fundraising services. See Part IV, line 17	0	,		
	Investment management fees	0			
	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	130,323,431	120,028,497	10,294,934	0
12	Advertising and promotion	2,374,036	2,136,632	237,404	0
13	Office expenses	669,253	602,328	66,925	0
	Information technology	995,009	895,508	99,501	0
	Royalties	0			
	Occupancy	22,027,864	19,825,078	2,202,786	0
	Travel	668,908	602,017	66,891	0
	Payments of travel or entertainment expenses for any federal, state, or local public officials .	0			
19	Conferences, conventions, and meetings	47,287	42,558	4,729	0
20	Interest	9,450,770	8,505,693	945,077	0
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	30,997,736	27,897,962	3,099,774	0
23	Insurance	1,882,738	1,694,464	188,274	0
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
	a MEDICAL SUPPLIES	94,669,240	94,669,240	0	0
	b REPAIRS & MAINTENANCE	10,182,551	9,164,296	1,018,255	0
	c DUES & LICENSES	873,849	786,464	87,385	0
	d TAXES	170,350	153,315	17,035	0
	e All other expenses	6,832,209	6,148,990	683,219	
25	Total functional expenses. Add lines 1 through 24e	565,429,689	521,091,056	44,338,633	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Forr	n 990	0 (2022)					Page 11
P	art X	Balance Sheet					
		Check if Schedule O contains a response or	note to	any line in this Part IX .			🗆
					(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing			83,392,231	1	56,259,367
	2	Savings and temporary cash investments		292,813	2	836,393	
	3	Pledges and grants receivable, net	0	3	0		
	4	Accounts receivable, net			57,333,417	4	64,939,088
	5	Loans and other receivables from any current trustee, key employee, creator or founder, su		, ,	0	5	0
	6	controlled entity or family member of any of t Loans and other receivables from other disqu	persons (as defined				
		under section 4958(f)(1)), and persons described in the section 4958(f)(1).		Section 4936(C)(3)(B)	0	6	0
ts	7	Notes and loans receivable, net			0	7	0
Assets	8	Inventories for sale or use			6,898,232	8	7,967,186
¥	9	Prepaid expenses and deferred charges .			1,906,813	9	1,413,135
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	817,580,718			
	b	Less: accumulated depreciation	10b	464,537,374	360,374,709	10 c	353,043,344
	11	Investments—publicly traded securities .			0	11	0
	12	Investments—other securities. See Part IV, Ii	ne 11		229,433,468	12	231,925,215
	13	Investments—program-related. See Part IV, I		0	13	0	
	14	Intangible assets		22,000,000	14	22,000,000	
	15	Other assets. See Part IV, line 11	56,930,503	15	59,092,151		
	16	Total assets: Add lines 1 through 15 (must e	qual line	e 33)	818,562,186	16	797,475,879
	17	Accounts payable and accrued expenses .			38,486,604	17	31,626,668
	18	Grants payable	0	18	0		
	19	Deferred revenue		3,739,817	19	3,674,777	
	20	Tax-exempt bond liabilities		261,126,824	20	253,810,917	
Se	21	Escrow or custodial account liability. Complet	te Part I	V of Schedule D	0	21	0
Liabilities	22	Loans and other payables to any current or for key employee, creator or founder, substantial	utor, or 35%				
.0		controlled entity or family member of any of these			0	22	0
	23	Secured mortgages and notes payable to unre		'	0	23	0
	24	Unsecured notes and loans payable to unrela		· —	0	24	0
	25	Other liabilities (including federal income tax parties, and other liabilities not included on li Complete Part X of Schedule D		71,175,417	25	43,085,718	
	26	Total liabilities. Add lines 17 through 25 .			374,528,662	26	332,198,080
ces		Organizations that follow FASB ASC 958, che	ck here	► ✓ and complete			
Fund Balances	27	lines 27, 28, 32, and 33. Net assets without donor restrictions			419,590,639	27	434,343,381
nd B	28	Net assets with donor restrictions			24,442,885	28	30,934,418
Ē		Organizations that do not follow FASB ASC 9	58, chec	ck here 🕨 🗌 and			
5		complete lines 29 through 33.	а.				
ts	29	Capital stock or trust principal, or current fun		ant fund		29	
Assets or	30	Paid-in or capital surplus, or land, building or				30	
A	31	Retained earnings, endowment, accumulated i	iicome,	or other runds	444,033,524	31	465 277 700
Net	32 33	Total net assets or fund balances			818,562,186	32 33	465,277,799 797,475,879
	33	Total liabilities and het assets/fund balances			010,002,100	33	Form 990 (2022)

2 3

5

Part XII

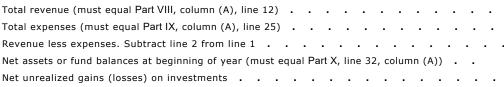
Schedule O.

Separate basis

Separate basis

Schedule O.

basis, consolidated basis, or both:



Financial Statements and Reporting

Accounting method used to prepare the Form 990:

a separate basis, consolidated basis, or both:

Uniform Guidance, 2 C.F.R. Part 200, Subpart F?

Check if Schedule O contains a response or note to any line in this Part XII . . .

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column

If the organization changed its method of accounting from a prior year or checked "Other," explain on

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

If the organization changed either its oversight process or selection process during the tax year, explain in

Cash Accrual Other

Both consolidated and separate basis

Both consolidated and separate basis

Consolidated basis

Consolidated basis

b Were the organization's financial statements audited by an independent accountant?

Page **12**

575,161,953

565,429,689

444,033,524

-3,931,570

15,443,581

No

Νo

465,277,799

Yes

Yes

Yes

Yes

Yes Form 990 (2022)

2a

2b

2c

За

3b

9,732,264

1

2

3

4

5

6

7 8

9

10

Form 990 (2022)		
Additional Data		Return to Form
	C. C	
	Software ID:	
	Software Version:	
Form 990, Special Condition Description	on:	
	Special Condition Description	

(Form 990) Department of the Treasury

Internal Revenue Service

SCHEDULE A

Name of the organization

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number PRINCETON HEALTHCARE SYSTEM A NEW JERSEY

OMB No. 1545-0047

Inspection

NONP	ROFIT (CORPORATION	21-0635009					
Pa	Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.							
The	organi	zation is not a private foundation because it is: (For lines 1 through 12, check only one box	.)					
1		A church, convention of churches, or association of churches described in section 170(b)	(1)(A)(i).					
2		A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).)						
3	V	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).						
4		A medical research organization operated in conjunction with a hospital described in secti hospital's name, city, and state:	on 170(b)(1)(A)(iii). Enter the					
5		An organization operated for the benefit of a college or university owned or operated by a (170(b)(1)(A)(iv). (Complete Part II.)	governmental unit described in section					
6		A federal, state, or local government or governmental unit described in section 170(b)(1)	(A)(v).					

- An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)
 - A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)
- An agricultural research organization described in 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or
- university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:
- An organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross
- receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support
- from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)
- An organization organized and operated exclusively to test for public safety. See section 509(a)(4).
- An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or
- management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its
- supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement
- (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally
- integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations
- Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iv) Is the organization (iii) Type of (v) Amount of (vi) Amount of organization organization listed in your governing monetary support other support (see

	,	lescribed on lines	docum	nent?	(see instructions)	instructions)
		1- 10 above (see instructions))	Yes	No		
Total						
For Danomuck Doduction Act Notice	coo the Instru	stions for	at No 1120E	Е	Cabadula	A (Form 000) 2022

Schedule A (Form 990) 2022 Page 2 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization failed to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (a) 2018 **(b)** 2019 (c) 2020 (d) 2021 (e) 2022 (f) Total (or fiscal year beginning in) 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . . 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge.. Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4. Section B. Total Support Calendar year (a) 2018 **(b)** 2019 (c) 2020 (d) 2021 (e) 2022 (f) Total (or fiscal year beginning in) 7 Amounts from line 4. . 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on

10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). . Total support. Add lines 7 through

13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, Section C. Computation of Public Support Percentage Public support percentage for 2022 (line 6, column (f

.

.

Schedule A (Form 990) 2022

15

	•	P
_		

•	•	•	
14	1		

-			3	,
f)	di	vide	d by	I

ne 11, column (f)) Public support percentage for 2020 Schedule A, Part II, line 14

			- 9	_
)	di۱	/ided	by	lin

16a 33 1/3% support test-2022. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box 33 1/3% support test—2021. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this 17a 10%-facts-and-circumstances test-2022. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

b 10%-facts-and-circumstances test—2021. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the

organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

che	edule A (Form 990) 2022						Page 3
P	art IIII Support Schedule f						
	(Complete only if you						
S	II. If the organization ection A. Public Support	rails to quality	dinder the te	sts listed below	r, please comple	ete Part II	l.)
	endar year						
	fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
-	Gifts, grants, contributions, and						
	membership fees received. (Do not						
_	include any "unusual grants.") .						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2,						
	and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3						
_	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year. Add lines 7a and 7b						
	Public support. (Subtract line 7c						
	from line 6.)						
S	ection B. Total Support						
	endar year	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
-	fiscal year beginning in)			1 7			
.0a	Amounts from line 6 Gross income from interest,						
Ua	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
	 Unrelated business taxable income						
b	(less section 511 taxes) from						
	businesses acquired after June 30,						
	1975.						
С	Add lines 10a and 10b.						
11	Net income from unrelated business activities not included on						
	line 10b, whether or not the						
	business is regularly carried on.						
12	Other income. Do not include gain						
	or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c,						
	11, and 12.).						
14	First 5 years. If the Form 990 is for the	-			•		` ' ' ' '
	check this box and stop here						
S	ection C. Computation of Publ						
15	Public support percentage for 2022 (15	
16	Public support percentage from 202					16	
S	ection D. Computation of Inve						
17	Investment income percentage for 2					· 17	
18	Investment income percentage from					18	
19a							
	more than 33 1/3%, check this box a						
b	33 1/3% support tests—2021. If the	-			•		_
	is not more than 33 1/3%, check this	, box and stop he	ere. The organiza	ation qualifies as	a publicly support	ted organiz	ation 🖊

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Page 4

No

Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I. If you checked box 12a, of Part I, complete Sections A and B. If you

hackad box 12b, of Part I, complete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you

	:	
checked box	12d, of	Part I, com
CHECKEU	DUX 12D, 01	rait 1, con

checked box	12d, of Part I, complete Sections A and	D, and complete Pa	art V.)	
Section A.	All Supporting Organizations			

Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines

satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization

Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if

b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled

Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that

Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by

Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with

Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)

b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the

10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting

assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from,

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine

Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B)

b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and

purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.

all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.

Substitutions only. Was the substitution the result of an event beyond the organization's control?

the filing organization's supported organizations? If "Yes," provide detail in Part VI.

regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).

supporting organization had an interest? If "Yes," provide detail in Part VI.

Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose,

1

Yes

section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization

2

За

3b

3с

4a

4b

4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

10b Schedule A (Form 990) 2022

describe the designation. If historic and continuing relationship, explain. Did the organization have any supported organization that does not have an IRS determination of status under

was described in section 509(a)(1) or (2).

amendment to the organizing document).

organization's organizing document?

"Yes," complete Part I of Schedule L (Form 990).

(1) or (2))? If "Yes," provide detail in Part VI.

organizations)? If "Yes," answer line 10b below.

whether the organization had excess business holdings).

you checked box 12a or 12b in Part I, answer lines 4b and 4c below.

or supervised by or in connection with its supported organizations.

3b and 3c below.

made the determination.

organization's involvement.

Parent of Supported Organizations. Answer lines 3a and 3b below.

each of the supported organizations? If "Yes" or "No", provide details in Part VI.

a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of

b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? *If "Yes," describe in Part VI. the role played by the organization in this regard.*

Supporting Organizations (continued)

Page 5

11	Has the organization accepted a gift or contribution from any of the following persons?					
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?	11a				
b	A family member of a person described on 11a above?	11a				
c	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to 11a, 11b, or 11c, provide detail in	11c				
	Part VI					
<u>S</u>	ection B. Type I Supporting Organizations		l			
			Yes	No		
1	Did the officers, directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1				
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s)					
	that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting					
	organization.	2				
<u> </u>	ection C. Type II Supporting Organizations					
	section of Type 12 supporting organizations		Yes	No		
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or					
	trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or					
_	management of the supporting organization was vested in the same persons that controlled or managed the supported	1				
	ectfoli ^z o.Alfi ⁾ Type III Supporting Organizations		Yes	No		
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1	Tes	140		
2						
3	By reason of the relationship described in line 2 above, did the organization's supported organizations have a	2				
•	significant voice in the organization's investment policies and in directing the use of the organization's income or	3				
	assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations					
	ection E. Type III Functionally-Integrated Supporting Organizations					
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see inst	ructio	ns):			
	The organization satisfied the Activities Test. Complete line 2 below.					
	The organization is the parent of each of its supported organizations. Complete line 3 below.					
	The organization supported a governmental entity. Describe in Part VI how you supported a government entity instructions)	(see				
2	Activities Test. Answer lines 2a and 2b below.		Yes	No		
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. b Did the activities described on line 2a, above constitute activities that, but for the organization's involvement, one or	2a				
	more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the					

2b

За

3b

Income tax imposed in prior year

instructions)

temporary reduction (see instructions)

Distributable Amount. Subtract line 5 from line 4, unless subject to emergency

Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see

Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See

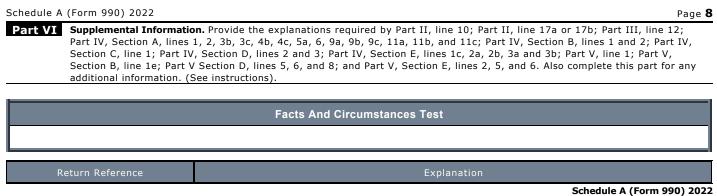
Page **6**

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting

(continued)

Page **7**

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting (continued)					
Section D ^O r อล รนักอินีเดิงกร				Current Year	
1 Amounts paid to supported organizations to accompli	sh exempt purposes		1		
2 Amounts paid to perform activity that directly further organizations, in		2			
excess of income from activity 3 Administrative expenses paid to accomplish exempt;	ournoses of supported organ	nizations	3		
	sarposes or supported organ			_	
4 Amounts paid to acquire exempt-use assets			4		
5 Qualified set-aside amounts (prior IRS approval require	ed - provide details in Part V	(I)	5		
6 Other distributions (describe in Part VI). See instruct	tions		6		
7 Total annual distributions. Add lines 1 through 6.		:	7		
8 Distributions to attentive supported organizations to (provide details in Part VI). See instructions	which the organization is re	•	8		
9 Distributable amount for 2022 from Section C, line 6			9		
10 Line 8 amount divided by Line 9 amount		:	10		
Section E - Distribution Allocations	(i)	(ii)		(iii)	
(see instructions)	Excess Distributions	Underdistri Pre-20		Distributable Amount for 2022	
1 Distributable amount for 2022 from Section C, line 6					
2 Underdistributions, if any, for years prior to 2022 (reasonable cause required explain in Part VI					
). See instructions.					
3 Excess distributions carryover, if any, to 2022:					
a From 2017					
b From 2018					
c From 2019					
d From 2020					
e From 2021					
f Total of lines 3a through e					
g Applied to underdistributions of prior years					
h Applied to 2022 distributable amount					
 Carryover from 2017 not applied (see instructions) 					
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.					
4 Distributions for 2022 from Section D, line 7:					
\$					
Applied to underdistributions of prior years					
b Applied to 2022 distributable amount					
c Remainder. Subtract lines 4a and 4b from line 4.					
5 Remaining underdistributions for years prior to 2022, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, <i>explain in Part VI</i>					
See instructions.					
6 Remaining underdistributions for 2022. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions.					
7 Excess distributions carryover to 2023. Add lines 3j and 4c.					
8 Breakdown of line 7:					
a Excess from 2018					
b Excess from 2019					
c Excess from 2020					
d Excess from 2021					
e Excess from 2022					



Schedule B OMB No. 1545-0047 Schedule of Contributors (Form 990) Attach to Form 990, 990-EZ, or 990-PF. 2022 Department of the Treasury Go to www.irs.gov/Form990 for the latest information. Internal Revenue Service Name of the organization **Employer identification number** PRINCETON HEALTHCARE SYSTEM A NEW JERSEY NONPROFIT CORPORATION 21-0635009 Organization type (check one): Filers of: Section: Form 990 or 990-F7 ☐ 501(c)() (enter number) organization 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation 527 political organization 501(c)(3) exempt private foundation Form 990-PF 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the **General Rule** or a **Special Rule**. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or other property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33¹/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor,

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively*

during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or

for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

990-EZ, or 990-PF).

Name of organization
PRINCETON HEALTHCARE SYSTEM A NEW JERSEY
NONPROFIT CORPORATION

Employer identification number

21-0635009

NONI KOTTI COK			
Part I Contributors	Contributors (see instructions). Use duplicate copies of Part I if addition	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
RESTRICTED		\$ RESTRICTED	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$_	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
·		\$_	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
-			Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990) (2022)

Part II

(a)

No. from

Part I

(d)

Date received

Schedule B (Form 990) (2022)

Employer identification number

21-0635009

(c)

FMV (or estimate)

(See instructions)

Page 3

Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

Description of noncash property given

(b)

Description of noncash property given

Description of noncash property given

SCHEDULE C (Form 990)

Department of the Treasury

Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Inspection

OMB No. 1545-0047

Open to Public

Political Campaign and Lobbying Activities

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ►Go to <u>www.irs.gov/Form990</u> for instructions and the latest information.

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C. Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B. Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.

 Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A. If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then Section 501(c)(4), (5), or (6) organizations: Complete Part III.

•	bedien 30 f(c)(+), (0), or (0) organizations. Complete Fait in.					
PRI	ne of the organization NCETON HEALTHCARE SYSTEM A NEW JERSEY IPROFIT CORPORATION	Employer ide 21-0635009		numl	ber	
Par	I-A Complete if the organization is exempt under section 501(c) or is a	section 527	7 organiz	zatio	on.	
1	Provide a description of the organization's direct and indirect political campaign activities in Pa definition of "political campaign activities."	rt IV. See inst	ructions fo	г		
2	Political campaign activity expenditures. See instructions	>	\$			
3	Volunteer hours for political campaign activities. See instructions					
Par	T-B Complete if the organization is exempt under section $501(c)(3)$.					
1	Enter the amount of any excise tax incurred by the organization under section 4955		\$			
2	Enter the amount of any excise tax incurred by organization managers under section 4955		\$			
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?			es	☐ No	
4a	Was a correction made?			es	☐ No	
b	If "Yes," describe in Part IV.					
Par	Complete if the organization is exempt under section 501(c), except	section 50)1(c)(3).			
1	Enter the amount directly expended by the filing organization for section 527 exempt function a	activities	\$	-	-	

1	E	expended by the filing organiza	·	·	-	
2		iling organization's funds contrib				
3	Total exempt function exp	penditures. Add lines 1 and 2. Er	nter here and on Form 1120-POI	_, line 17b\$		
4	Did the filing organization	file Form 1120-POL for this year	?		Yes No	
5	organization made payme amount of political contrib	es and employer identification n nts. For each organization listed, outions received that were promp or a political action committee (enter the amount paid from the otly and directly delivered to a s	filing organization's fur eparate political organiz	nds. Also enter the zation, such as a	
(a)	Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0	
1						
2						
3						
4						
5						
6						
For P	For Paperwork Reduction Act Notice, see the instructions for Form 990. Cat. No. 50084S Schedule C (Form 990) 2021					

Part II-B

Page 3

	illed Form 5768 (election under section 501(ii)).	(;	a)		(b)	
	For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.					
activ	ncy.	Yes	No	/	Amoun	t
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:					
а	Volunteers?		Νo			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No			
С	Media advertisements?		Νo			
d	Mailings to members, legislators, or the public?		Νo			
е	Publications, or published or broadcast statements?		Νo			
f	Grants to other organizations for lobbying purposes?		Νo			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		Νo			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?	Yes			:	38,144
i	Other activities?		Νo			
j	Total. Add lines 1c through 1i					38,144
2a	Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$?		Νo			
b	If "Yes," enter the amount of any tax incurred under section 4912					
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section section 501(c)(6).	501(c))(5),	or		
			_		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		_	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		_	2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3		
Par	t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "line 3, is answered "Yes."					
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
а	Current year	2a				
b	Carryover from last year	2b				
С	Total	2c				

Complete if the organization is exempt under section 501(c)(3) and has NOT

filed Form 5768 (election under section 501(h)).

3

Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .

If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?

Taxable amount of lobbying and political expenditures. See Instructions

SCHEDULE C, PART II-B; LINE 1G DETAIL OF LOBBYING ACTIVITIES PRINCETON HEALTHCARE SYSTEM, A NEW JERSEY

Part IV **Supplemental Information** Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and

Return Reference

TO \$38,144 FOR FY2023.

2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

NONPROFIT CORPORATION, IS A MEMBER OF THE AMERICAN HOSPITAL ASSOCIATION, THE NEW JERSEY HOSPITAL ASSOCIATION AND THE FAIR SHARE HOSPITALS COLLABORATIVE. EACH ENGAGE IN LOBBYING EFFORTS ON BEHALF OF THEIR MEMBER HOSPITALS. A PORTION OF THE DUES PAID TO THESE ORGANIZATIONS HAS BEEN ALLOCATED TO LOBBYING ACTIVITES PERFORMED ON BEHALF OF THE ORGANIZATION. THIS ALLOCATION AMOUNTED

4 5

3

Schedule C (Form 990) 2021

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990. ▶ Go to <u>www.irs.gov/Form990</u> for instructions and the latest information. OMB No. 1545-0047 2022

Open to Public Inspection

Employer identification number

	NCETON HEALTHCARE SYSTEM A NEW JERSEY NPROFIT CORPORATION	21-0635000	
	rt I Organizations Maintaining Donor Advised Funds	21-0635009 or Other Similar Funds or Accounts.	
	Complete if the organization answered "Yes" on Form 99	90, Part IV, line 6.	
	Total number at end of year	r advised funds (b) Funds and other accounts	
) I	Aggregate value of contributions to (during year)		
2	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in writing that the organization's property, subject to the organization's exclusive legal		
6	Did the organization inform all grantees, donors, and donor advisors in charitable purposes and not for the benefit of the donor or donor adviso	writing that grant funds can be used only for	
	impermissible private benefit?		
Pa	rt II Conservation Easements.	00 Part IV Part 7	
_	Complete if the organization answered "Yes" on Form 99		
1	Purpose(s) of conservation easements held by the organization (check Preservation of land for public use (e.g., recreation or education)	Preservation of an historically important land area	
	Protection of natural habitat	Preservation of a certified historic structure	
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualified conse	ervation contribution in the form of a concervation	
_	easement on the last day of the tax year.	Held at the End of the Year]
а	Total number of conservation easements		Ī
b	Total acreage restricted by conservation easements	2b	
С	Number of conservation easements on a certified historic structure incl	luded in (a) 2c	l
d	Number of conservation easements included in (c) acquired after 7/25/		1
	historic structure listed in the National Register		1
3	Number of conservation easements modified, transferred, released, ext tax year	tinguished, or terminated by the organization during the	
4	Number of states where property subject to conservation easement is	located •	
5	Does the organization have a written policy regarding the periodic monviolations, and enforcement of the conservation easements it holds? .		
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of year	of violations, and enforcing conservation easements during the	
7	Amount of expenses incurred in monitoring, inspecting, handling of vio	lations, and enforcing conservation easements during the year	
8	Does each conservation easement reported on line 2(d) above satisfy (B)(i) and section 170(h)(4)(B)(ii)?	· · · · · · · · · · · · · · · · · · ·	
9	In Part XIII, describe how the organization reports conservation easen		
,	balance sheet, and include, if applicable, the text of the footnote to the the organization's accounting for conservation easements.	·	
Par	Complete if the organization answered "Yes" on Form 99		
1a	If the organization elected, as permitted under FASB ASC 958, not to rof art, historical treasures, or other similar assets held for public exhib service, provide, in Part XIII, the text of the footnote to its financial st	ition, education, or research in furtherance of public	
b	If the organization elected, as permitted under FASB ASC 958, to repo art, historical treasures, or other similar assets held for public exhibition provide the following amounts relating to these items:		
((i) Revenue included on Form 990, Part VIII, line 1 · · · · · · · · · ·	· · · · · · · · · · · · · · · • \$	
(i	ii)Assets included in Form 990, Part X	· · · · · · · · · · · · · · · · · · ·	
2	If the organization received or held works of art, historical treasures, o following amounts required to be reported under FASB ASC 958 relatin		
а	Revenue included on Form 990, Part VIII, line 1 · · · · · · · · · · · · · · · · · ·		
b	Assets included in Form 990, Part X		
or I	Paperwork Reduction Act Notice, see the Instructions for Form 990.	Cat. No. Schedule D (Form 990) 20	21

Part XIII.

d Equipment . . .

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

collection items (check all that apply):

Preservation for future generations

Public exhibition

Scholarly research

Page 2

5	During the year, did the organization solicit assets to be sold to raise funds rather than		•			□ No		
Pa	rt IV Escrow and Custodial Arrange Complete if the organization and Part X, line 21.		rm 990, Part IV,	line 9, or repor	ted an amount	on Form 990,		
1a	Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?							
b	If "Yes," explain the arrangement in Part XI	II and complete the f	following table:		Amount			
С	Beginning balance			1c				
d	Additions during the year			. 1d				
е	Distributions during the year			1e				
f	Ending balance			1f				
2a b	Did the organization include an amount on				_	□ No		
Pā	art V Endowment Funds.							
	Complete if the organization ans	wered "Yes" on Fo (a) Current year		line 10. Two years back (d	Three years back (a) Four years back		
1a	Beginning of year balance	219,519,347	220,229,853	156,468,152	151,517,441	141,836,854		
	Contributions	0	11,442,469	10,129,993	8,757,911	1,457,785		
	Net investment earnings, gains, and losses	2,446,795	92,658	64,669,242	5,071,531	8,431,963		
d	Grants or scholarships	0	0	0	0	0		
е	Other expenditures for facilities and programs	140,135	12,245,633	11,037,534	8,878,731	209,161		
f	Administrative expenses	0	0	0	0	0		
g	End of year balance	221,826,007	219,519,347	220,229,853	156,468,152	151,517,441		
2	Provide the estimated percentage of the cur		e (line 1g, column	(a)) held as:				
а	Board designated or quasi-endowment	100.000 %						
b	Permanent endowment ▶ 0 %							
c	Term endowment ▶ 0 %							
	The percentages on lines 2a, 2b, and 2c sh							
3а	Are there endowment funds not in the posse organization by:	ession of the organiza	tion that are held a	and administered for	or the	Yes No		
	(i) Unrelated organizations				3a(i			
	(ii) Related organizations				3a(i			
b	If "Yes" on 3a(ii), are the related organizati	ions listed as required	d on Schedule R?		3b	Yes		
4	Describe in Part XIII the intended uses of t	he organization's and	owment funds					
			owment runds.					
Рa	rt VI Land, Buildings, and Equipm Complete if the organization and		rm 990, Part IV.	line 11a. See F	orm 990. Part X	(, line 10.		
	Description of property (a) Cost or othe (investment)	er basis (b) Cost or		(c) Accumulated depr) Book value		
1a	Land		41,322,800			41,322,800		
	Buildings		531,172,310	283	,341,171	247,831,139		
	Leasehold improvements		22,530,422		,641,884	12,888,538		

180,480,595

42,074,591

137,779,976

33,774,343

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in

d Loan or exchange programs

Other ____

42,700,619

8,300,248

Part VII	Investments - Other Securities.	on Form 000 Part	· IV lina 11h Ca	o Form 000	Dart V ling 12
	Complete if the organization answered "Yes" (a) Description of security or category (including name of security)	(b) Book value		(c) Method of	
(1) Financi	al derivatives				
	-held equity interests				
(3) Other(A) FIXED INCOME & MUTUAL FUNDS		221,826,6	07	F	
(B) BOND I	PROCEEDS HELD BY TRUSTEE	10,098,6	08	F	
(B)					
(C)					
(D)					
(E)					
(F)					
(G)					
(H)					
Total. (Colum		231,925,2	15		
Part VIII	Investments - Program Related. Complete if the organization answered 'Yes'	on Form 990. Part	: IV. line 11c. Se	ee Form 990	. Part X. line 13.
	(a) Description of investment		(b) Book value	(c) M	ethod of valuation: d-of-year market value
(1)				0000 0. 0	a c. year market talde
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
Total. (Colum	nn (b) must equal Form 990, Part X, col.(B) line 13.)	•			
Part IX		F 000 P	TV Consider the		
	Complete if the organization answered 'Yes' (a) Description		IV, line 11a. See	e Form 990, P	(b) Book value
(1) OTHER	RECEIVABLES				9,011,617
	MENT IN PHS FOUNDATION				30,806,617
(3)RIGHT	TO USE LEASED ASSETS				19,273,917
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
	ımn (b) must equal Form 990, Part X, col.(B) line 15.)				59,092,151
Part X	Other Liabilities. Complete if the organization answered 'Yes' of the organization and organization a	on Form 990, Part	IV, line 11e or 1	1 f.	
1.	See Form 990, Part X, line 25. (a) Description of	liability			(b) Book value
	income taxes				0
(9)					
Total. (Colun	nn (b) must equal Form 990, Part X, col.(B) line 25.)			•	43,085,718

Page 4

	Complete if the orga	nization answered Yes on Form 990,	Part I	v, line 12a.		_
1	Total revenue, gains, and other support per audited financial statements					
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:					
а	Net unrealized gains (losses) o	Net unrealized gains (losses) on investments				
b	Donated services and use of fa	cilities	2b			
c	Recoveries of prior year grants		2c			
d	Other (Describe in Part XIII.)		2d			
		• • •			1 _	I
e	· · · · · · · · · · · · · · · · · · ·				2e	
3	Subtract line 2e from line 1 .				3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:					
a	•	ded on Form 990, Part VIII, line 7b .	4a			
b	Other (Describe in Part XIII.)		4b		_	
С	Add lines 4a and 4b				4c	
5		4c. (This must equal Form 990, Part I, line			5	Datama
Par		Expenses per Audited Financial St nization answered 'Yes' on Form 990,		•	es pei	Return.
1		audited financial statements			1	
2	Amounts included on line 1 but	not on Form 990, Part IX, line 25:				
а	Donated services and use of fa	cilities	2a			
b	Prior year adjustments		2b			
С	Other losses		2c			
d	Other (Describe in Part XIII.)		2d			
				•		1
е	Add lines 2a through 2d				2e	
3	Subtract line 2e from line 1			3		
4	Amounts included on Form 990	, Part IX, line 25, but not on line 1:	1	1		
а	•	ded on Form 990, Part VIII, line 7b	4a			
ь	Other (Describe in Part XIII.)		4b	İ		I
D			40			l
c	Add lines 4a and 4b				4c	
5	Total expenses. Add lines 3 and	d 4c. (This must equal Form 990, Part I, line	18.)		5	
	rt XIII				•	
Su	ipplemental Information					
		r Part II, lines 3, 5, and 9; Part III, lines 1a t XII, lines 2d and 4b. Also complete this pa				
Return Reference E		Exp	olanation			
SCH	EDULE D, PART V, LINE 4	INTENDED USES OF THE ORGANIZATIO USED IN FURTHERANCE OF THE ORGAN SCHEDULE D, PART X, LINE 2 T	IZATI EXT O	ON'S TAX-EXEMPT PU F FIN 48 (ASC 740) F	RPOSE OOTNO	ES DTE THIS
		ORGANIZATION IS AN AFFILIATE OF THE	HF TR	USTEES OF THE UNIV	/FRSIT	Y OF PENNSYLVANIA

("UNIVERSITY"). THE FIN 48 (ASC 740) FOOTNOTE BELOW DERIVES FROM THE CONSOLIDATED JUNE 30, 2023 FINANCIAL STATEMENTS OF THE UNIVERSITY: THE

CONSOLIDATED FINANCIAL STATEMENTS.

UNIVERSITY REGULARLY EVALUATES ITS TAX POSITION AND DOES NOT BELIEVE IT HAS ANY

SCHEDULE H (Form 990)

Hospitals

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

▶ Complete if the organization answered "Yes" on Form 990, Part IV, question 20a. Attach to Form 990.

► Go to www.irs.gov/Form990EZ for instructions and the latest information. **Employer identification number**

Name of the organization
PRINCETON HEALTHCARE SYSTEM A NEW JERSEY
NONPROFIT CORPORATION

	ROPIT CORPORATION				21-06350	09			
Pa	rt I Financial Assis	tance and Certain	Other Communi	ty Benefits at	Cost				
	5.1.1			2.76.1121 11 11 11				Yes	No
1a	Did the organization have	•	olicy during the tax y	ear? If "No," skip t	to question 6a .		1a	Yes	
	If "Yes," was it a written po	•	indicate which of the	following boot doe		of the	1b	Yes	
2	If the organization had mu financial assistance policy		facilities during the ta	ıx year.		or the			
	Applied uniformly to all	hospital facilities	Applied un	iformly to most ho	spital facilities				
	Generally tailored to in	dividual hospital faciliti	es						
3	Answer the following based organization's patients dur		ance eligibility criteria	a that applied to th	e largest number	of the			
а	Did the organization use Fif "Yes," indicate which of t					free care?	3a	Yes	
	□ 100% □ 150% ▼ 200% □ Other								
b	Did the organization use FF			-	•				
	which of the following was 200% 250% 3	•	,	ounted care:	 500 %		3b	Yes	
_	If the organization used fa			y doscribo in Part					
٠	used for determining eligib used an asset test or other discounted care.	ility for free or discount	ted care. Include in th	e description whet	her the organizati	on			
4	Did the organization's final year provide for free or dis			gest number of its	patients during th		4	Yes	
5a	Did the organization budge the tax year?		, -	ed under its financ		· · · · <u>-</u>	-		
	If "Yes," did the organizati	ion's financial assistanc	o ovnoncos ovcood th	o hudgotod amou	nt?	•	5a 	Yes	N1 .
	If "Yes" to line 5b, as a res		•	-		_	5b		Νo
Ĭ	care to a patient who was	_					5 c		
	Did the organization prepar	•		•			6a	Yes	
b	If "Yes," did the organization		•				6b	Yes	
	Complete the following tab worksheets with the Sched	-	s provided in the Sche	edule in instruction	s. Do not submit t	nese			
7	Financial Assistance a	and Certain Other Co	mmunity Benefits a	t Cost					
	nancial Assistance and Means-Tested	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net comm benefit expe			otal
	overnment Programs							ехр	ense
	Financial Assistance at cost (from Worksheet 1)			5,198,620	2,118,167	3,0	80,453	С	0.540 %
	Medicaid (from Worksheet 3, column a)			60,390,453	45,490,560	14,8	899,893	2	2.640 %
	Costs of other means-tested government programs (from Worksheet 3, column b)								
	Total Financial Assistance and Means-Tested Government								
	Programs			65,589,073	47,608,727	17,9	80,346	3	8.180 %
	Other Benefits								
	Community health improvement services and community benefit operations (from Worksheet 4).			1,808,759	157,496	1,6	51,263	0	0.290 %
	Health professions education (from Worksheet 5)			11,557,417	2,965,483	8,5	91,934	1	.520 %
	Subsidized health services (from Worksheet 6)			1,561,860	763,440	7	798,420	C	0.140 %
h	Research (from Worksheet 7) .								
	Cash and in-kind contributions for community benefit (from Worksheet 8)			512,294			512,294		0.090 %
	Total. Other Benefits			15,440,330	3,886,419		53,911		2.040 %
k	Total. Add lines 7d and 7j .			81,029,403	51,495,146		34,257		5.220 %

	ne tax year, and de	omplete this table if escribe in Part VI how					
of the communitie	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net commu building exper		
(f) Percent of total expense							
Physical improvements and housing							
2 Economic development							
3 Community support							
4 Environmental improvements							
Leadership development and training for community members							
6 Coalition building				I			
7 Community health improvement							
advocacy						<u></u>	
8 Workforce development							
9 Other							
10 Total							
Part III Bad Debt, Medic	are, & Collection	n Practices				1	. 1
Section A. Bad Debt Expense 1 Did the organization report Statement No. 15?	bad debt expense in	accordance with Health	icare Financial Ma	anagement Assoc	iation	1 Yes	
2 Enter the amount of the org methodology used by the or			VI the			I Tes	5
3 Enter the estimated amount	of the organization's	s bad debt expense attri		2 1	9,635,897		
patients eligible under the o the methodology used by th any, for including this portio	e organization to esti	mate this amount and t		3	589,077		
4 Provide in Part VI the text o or the page number on which				describes bad de			
Section B. Medicare			ı	1			
Enter total revenue receivedEnter Medicare allowable co	•	,	<u>L</u>	i	1,560,315		
7 Subtract line 6 from line 5.	_	• •		i	1,147,835		
8 Describe in Part VI the exte Also describe in Part VI the Check the box that describe	costing methodology			•			
Cost accounting system	Cost to	charge ratio	Other				
Section C. Collection Practices 9a Did the organization have a b If "Yes," did the organization contain provisions on the co assistance? Describe in Pa	n's collection policy t Illection practices to b	hat applied to the larges	st number of its p	-	e tax year cial	9a	
Part IV · Management Con		nt Ventures (owned 10%	or more by officers, dire	ttors, trustees, key emp	loyees, and physicia	ns—see ins	tructions)
(a) Name of entity		escription of primary activity of entity	(c) Organiz. profit % or ownershi	stock trust p % employ	cers, directors, ees, or key ees' profit % c ownership %	profit %	vsicians' or stock ship %
1 UMCP SURGICENTER	MEDICAL SERVICES			24.67 %			73.53 %
2 PARTNERS LLC							
3							
5							
6							
7							
8							
9							
11							
12							
13							

Schedule H (Form 990) 2022										Page 2
Part V Facility Information Section A. Hospital Facilities	<u> </u>	99	Ch	Te	Q	Re	S	Ŧ		
(list in order of size from largest to smallest	ense	neral	ildren	achin	itical	searc	ER-24 hours	ER-other		
—see instructions) How many hospital facilities did the	Licensed hospital	med	's ho	Teaching hospital	acces	Research facility	enno	Ξď.		
organization operate during the tax year?	pital	General medical &	Children's hospital	pital	Critical access hospital	ility				
Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)	12.40	surgical			spital				Other (describe)	
Facility reporting group 1 PENN MEDICINE PRINCETON MEDICAL CTR ONE PLAINSBORO ROAD PLAINSBORO,NJ 08536 www.princetonhcs.org LICENSE # 11103	X	X		x			X			
·										
	1	I						I	,	
	1	ı						ı		
	1	l						l		
	1	I	1	1	ı	i	1	I	1	
					ĺ	ĺ				
	1	I	<u> </u>	<u> </u>	j	ı		I	1	

Part V Facility Information (continued) **Section B. Facility Policies and Practices**

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)
PENN MEDICINE PRINCETON MEDICAL CTR

	ne number of hospital facility, or line numbers of hospital facilities in a facility			
- ا	ording group (nom Part V, Section A).		Yes	No
ò	mmunity Health Needs Assessment			
•	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?	1		Νο
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C.			
}	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12.	2		No
	If "Yes," indicate what the CHNA report describes (check all that apply):	3	Yes	
	A definition of the community served by the hospital facility			
	b ✓ Demographics of the community			
	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
	d How data was obtained			
	e			
	f ♥ Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
	g ✓ The process for identifying and prioritizing community health needs and services to meet the community health needs			
	h ✓ The process for consulting with persons representing the community's interests			
	The impact of any actions taken to address the significant health needs identified in the hospital facility's prior			
	CHNA(s)			
	j Other (describe in Section C)			
	Indicate the tax year the hospital facility last conducted a CHNA: 20 <u>21</u>			
•	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted			
	· · · · · · · · · · · · · · · · · · ·	5	Yes	
ā	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C			
	b Washington to the facility of CINA and what with an an arrangement and the whole has been been been been been been been bee	6a		Νo
	b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C	6b	Yes	
'	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):			
	a → Hospital facility's website (list url): SEE SCH H, PART V, SECTION C			
	b Other website (list url):			
	c ✓ Made a paper copy available for public inspection without charge at the hospital facility			
	d Other (describe in Section C)			
•	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	Yes	
)	Indicate the tax year the hospital facility last adopted an implementation strategy: 20 22			
0	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10		Νo
		10		IN O
	a If "Yes" (list url): SEE SCHEDULE H, PART V, SECTION C			
	b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b	Yes	
.1	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.			
۱2	a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?			
	b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12a		No
	c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$	12b		

No

Yes

Financial Assistance Policy (FAP)

Did the hospital facility have in place during the tax year a written financial assistance policy that:

Name of hospital facility or letter of facility reporting group

PENN MEDICINE PRINCETON MEDICAL CTR

13 13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? Yes If "Yes," indicate the eligibility criteria explained in the FAP: a Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200 Instanted by the month exception of the first researches line of the services c Asset level **d** ✓ Medical indigency e Insurance status f Underinsurance discount **a** Residency h Other (describe in Section C) 14 Explained the basis for calculating amounts charged to patients? 14 Yes 15 Yes If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply): a Described the information the hospital facility may require an individual to provide as part of his or her application **b** Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application c♥ Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process d ✓ Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications e Other (describe in Section C) **16** Was widely publicized within the community served by the hospital facility? 16 Yes If "Yes," indicate how the hospital facility publicized the policy (check all that apply): a ■ The FAP was widely available on a website (list url): SCH H, PART V, SECT. C The FAP application form was widely available on a website (list url): SCH H, PART V, SECT. C ⊿ A plain language summary of the FAP was widely available on a website (list url): SCH H, PART V, SECT. C d ▼ The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) e♥ The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail) \mathbf{f} $ec{\mathbf{v}}$ A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail) ■ Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or h Notifierd mean thees refation at large manufacture retirement plate that by retired financial assistance about availability of the FAP iI ✓ The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations Other (describe in Section C) Schedule H (Form 990) 2022

a Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of b MAMP attressentableas/sometonenalityatotifythindevictuals (about the SEAIDenid SAPtapptigation process (if not, describe in Section C) c♥ Processed incomplete and complete FAP applications (if not, describe in Section C) d Made presumptive eligibility determinations (if not, describe in Section C) e Other (describe in Section C) None of these efforts were made **Policy Relating to Emergency Medical Care** 21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that

required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals

If "No:" indicate why:

regardless of their eligibility under the hospital facility's financial assistance policy?

The hospital facility's policy was not in writing

The hospital facility did not provide care for any emergency medical conditions

The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section Other (describe in Section C)

Schedule H (Form 990) 2022

21 Yes

emergency or other medically necessary services more than the amounts generally billed to individuals who had 23

insurance covering such care?

During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for

24 Νo If "Yes," explain in Section C.

Νo

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and

hospital facility line number from	Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.
Form and Line Reference	Explanation
PART V, SECTION B, LINE 5 (INPUT FROM COMMUNITY)	IMPROVING THE HEALTH OF THE COMMUNITY IS ESSENTIAL TO ENHANCING THE QUALITY OF LIFE FOR RESIDENTS IN THE REGION AND SUPPORTING FUTURE SOCIAL AND ECONOMIC WELL-BEING. IN 2021, PRINCETON HEALTHCARE SYSTEM (PRINCETON HEALTH) ENGAGED HEALTH RESOURCES IN ACTION (HRIA), A NON-PROFIT PUBLIC HEALTH CONSULTANCY ORGANIZATION, TO CONDUCT A COMMUNITY HEALTH PLANNING PROCESS TO GATHER INFORMATION ABOUT THE HEALTH OF RESIDENTS IN PRINCETON HEALTH'S THREE-COUNTY REGION (MERCER, MIDDLESEX, AND SOMERSET). THIS EFFORT INCLUDED TWO PHASES: (1) A COMMUNITY NEEDS HEALTH ASSESSMENT (CHNA) TO IDENTIFY THE HEALTH-RELATED NEEDS AND STRENGTHS OF THE REGION AND (2) A STRATEGIC IMPLEMENTATION PLAN (SIP) TO IDENTIFY MAJOR HEALTH PRIORITIES, DEVELOP GOALS, AND SELECT STRATEGIES AND IDENTIFY PARTNERS TO ADDRESS THESE PRIORITY ISSUES ACROSS THE REGION. THE COMMUNITY HEALTH NEEDS ASSESSMENT WAS GUIDED BY A PARTICIPATORY, COLLABORATIVE APPROACH, WHICH EXAMINED HEALTH IN ITS BROADEST SENSE. THIS PROCESS INCLUDED INTEGRATING EXISTING SECONDARY DATA ON SOCIAL, ECONOMIC, AND HEALTH ISSUES IN THE REGION WITH QUANTITATIVE INFORMATION FROM A COMMUNITY HEALTH SURVEY AND QUALITATIVE INFORMATION FROM 9 FOCUS GROUPS WITH COMMUNITY RESIDENTS AND SERVICE PROVIDERS AND 14 INTERVIEWS WITH COMMUNITY STAKEHOLDERS. FOCUS GROUPS WERE CONDUCTED WITH SENIORS, PARENTS, EMTS, MEMBERS OF PRINCETON HEALTH'S CANCER COMMITTEE, PUBLIC HEALTH OFFICERS, HOSPITAL STAFF AND VOLUNTEERS, SCHOOL NURSES AND GUIDANCE COUNSELORS, AND MEMBERS OF THE PENN MEDICINE PRINCETON HEALTH MEDICAL ADVISORY BOARD. INTERVIEWEES INCLUDED LOCAL PUBLIC HEALTH OFFICIALS, SOCIAL SERVICE PROVIDERS, HEALTH CARE PROVIDERS, COMMUNITY LEADERS, AND PRINCETON HEALTH STAFF. THE COMMUNITY HEALTH SURVEY WAS ADMINISTERED ONLINE AND DISSEMINATED THROUGH MULTIPLE CHANNELS TO INDIVIDUALS WHO LIVE OR WORK IN MERCER, MIDDLESEX, AND SOMERSET COUNTIES. A TOTAL OF 1,037 PEOPLE COMPLETED THE SURVEY. FOR MORE INFORMATION, PLEASE SEE: HTTPS://WWW.PRINCETONHCS.ORG/COMMUNITY?_GA=2.XXX-XX-XXXXX.1738351937.164 8747859-XXX-XX
PART V, SECTION B, LINE 6B (JOINT CHNA)	AS A WAY TO ENSURE THAT PRINCETON HEALTH IS ACHIEVING ITS MISSION AND MEETING THE NEEDS OF THE COMMUNITY, AND IN FURTHERANCE OF ITS OBLIGATIONS UNDER THE AFFORDABLE CARE ACT, PRINCETON HEALTH ENGAGED HEALTH RESOURCES IN ACTION (HRIA), A NON-PROFIT PUBLIC HEALTH CONSULTANCY ORGANIZATION, TO CONDUCT THE CHNA
PART V, SECTION B, LINE 7 (CHNAPUBLIC AVAILABILITY)	A COPY OF THE ORGANIZATION'S CHNA CAN BE ACCESSED AT: HTTPS://WWW.PRINCETONHCS.ORG/-/MEDIA/FILES/COMMUNITY-WELLNESS/PMPH-CHNA- FINAL-REPORT_2021.PDF?LA=EN
PART V, SECTION B, LINE 11 (ADDRESSING SIGNIFICANT NEEDS)	FOR A COMPLETE DESCRIPTION ON HOW THE ORGANIZATION IS ADDRESSING THE NEEDS IDENTIFIED IN THE MOST RECENTLY COMPLETED CHNA, SEE THE FOLLOWING: HTTPS://WWW.PRINCETONHCS.ORG/-/MEDIA/FILES/COMMUNITY-WELLNESS/PMPH-CHNA-FINAL-REPORT_2021.PDF?LA=EN
PART V, SECTION B, LINE 16 (FINANCIAL ASSISTANCE POLICY AVAILABILITY)	A COPY OF THE ORGANIZATION'S FINANCIAL ASSISTANCE POLICY, APPLICATION AND PLAIN LANGUAGE SUMMARY CAN BE ACCESSED AT: HTTPS://WWW.PENNMEDICINE.ORG/FOR-PATIENTS-AND-VISITORS/PATIENT-INFORMATION /INSURANCE-AND-BILLING/FINANCIAL-ASSISTANCE
	Schedule H (Form 990) 2022

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 5 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

Farm and bird Def	For the state of t
Form and Line Reference	Explanation TO THE FEDERAL POVERTY CHIRELINES, PRINCETON HEALTHCARE SYSTEM
PART I, LINE 3C (OTHER FACTORS IN DETERMINING ELIGIBILITY)	IN ADDITION TO THE FEDERAL POVERTY GUIDELINES, PRINCETON HEALTHCARE SYSTEM ("PHCS") USES OTHER FACTORS IN DETERMINING ELIGIBILITY INCLUDE: - ASSET LEVEL; - MEDICAL INDIGENCY; - INSURANCE STATUS; - UNDERINSURANCE STATUS; AND RESIDENCY, ADDITIONAL INFORMATION WITH RESPECT TO PHCS' ELIGIBILITY CRITERIA FOR FREE AND DISCOUNTED ALL SYSTEM OF RESIDENCY, ADDITIONAL INFORMATION WITH RESPECT TO PHCS' ELIGIBILITY CRITERIA FOR FINANCIAL ASSISTANCE IS OUTLINED BELOW. CHARITY CARE
	ARE ESTABLISHED BY THE STATE OF NEW JERSEY AND CAN BE FOUND AT WWW.NJFAMILYCARE.ORG. A PATIENT CAN BE PRESUMED ELIGIBLE FOR NJFAMILYCARE ONLY ONCE IN A TWELVE MONTH PERIOD. CATASTROPHIC ILLNESS IN CHILDREN'S RELIEF FUND
	FUND PROVIDES FINANCIAL ASSISTANCE TO FAMILIES OF CHILDREN WITH A CATASTROPHIC ILLNESS. IN ORDER TO BE ELIGIBLE HOSPITAL EXPENSES MUST EXCEED 10% OF THE FAMILY'S GROSS INCOME, PLUS 15% OF ANY EXCESS INCOME OVER \$100,000, THE CHILD MUST HAVE BEEN 21 YEARS OR YOUNGER WHEN THE MEDICAL EXPENSES WERE
	INCURRED AND THE FAMILY MUST HAVE LIVED IN NEW JERSEY FOR 3 MONTHS IMMEDIATELY PRIOR TO THE DATE OF APPLICATION. NEW JERSEY VICTIMS OF CRIME COMPENSATION OFFICE

Form and Line Reference	Explanation
PART I, LINE 7 (BAD DEBT	COMPENSATE VICTIMS OF CRIME FOR LOSSES AND EXPENSES, INCLUDING CERTAIN MEDICAL EXPENSES, RESULTING FROM CERTAIN CRIMINAL ACTS. IN ORDER TO BE ELIGIBLE FOR NEW JERSEY VICTIMS OF CRIME COMPENSATION OFFICE THE CRIME MUST HAVE OCCURRED IN NEW JERSEY OR MUST RELATE TO A NEW JERSEY RESIDENT VICTIMIZED OUTSIDE OF THE STATE, THE VICTIM MUST HAVE REPORTED THE CRIME TO POLICE WITHIN 9 MONTHS AND THE VICTIM MUST COOPERATE WITH THE INVESTIGATION AND PROSECUTION OF THE CRIME. THE CLAIM MUST BE FILED WITHIN 3 YEARS OF THE DATE OF THE CRIME AND THE PATIENT MUST BE AN INNOCENT VICTIM OF THE CRIME. AMOUNT GENERALLY BILLED ("AGB")
EXPENSE, COSTING METHODOLOGY USED)	PRONOUNCEMENT ASC 606, IMPLICIT PRICE CONCESSIONS ARE TREATED AS A CONTRA- REVENUE ITEM ON THE STATEMENT OF REVENUE. THE COSTING METHODOLOGY USED IN CALCULATING THE AMOUNTS REPORTED ON THE LINE 7 TABLE ARE BASED ON A COST TO CHARGE RATIO. THE COST TO CHARGE RATIO WAS DERIVED FROM WORKSHEET 2 OF THE FORM 990, SCHEDULE H INSTRUCTIONS
PART II (DETAIL OF COMMUNITY BUILDING ACTIVITIES)	COMMUNITY BUILDING ACTIVITIES UNDERTAKEN BY THIS ORGANIZATION IMPROVE THE MEDICAL AND SOCIOECONOMIC WELL-BEING OF THE COMMUNITIES IN ITS CARE. THIS IS ACCOMPLISHED THROUGH SERVICE ON STATE AND REGIONAL ADVOCACY COMMITTEES AND BOARDS, VOLUNTEERISM WITH LOCAL COMMUNITY-BASED NON-PROFIT ADVOCACY GROUPS, PARTICIPATION IN CONFERENCES AND OTHER EDUCATIONAL ACTIVITIES TO PROMOTE UNDERSTANDING OF THE ROOT CAUSES OF HEALTH CONCERNS. THIS ORGANIZATION PROVIDES EDUCATIONAL MATERIALS, CONDUCTS COMMUNITY HEALTH FAIRS AND HOLDS HEALTH EDUCATION SEMINARS AND OUTREACH SESSIONS FOR ITS PATIENTS AND FOR COMMUNITY PROVIDERS. PRESENTATIONS ARE PROVIDED BY PHYSICIANS, NURSES AND OTHER HEALTHCARE PROFESSIONALS. IN ADDITION TO PROVIDING DIRECT PATIENT CHARITY CARE AND IN FURTHERANCE OF ITS EXEMPT PURPOSE TO BENEFIT THE COMMUNITY, THE SYSTEM PROVIDES COMMUNITY EDUCATION, OUTREACH, LECTURES, TRAININGS, HEALTH SCREENINGS AND SPECIAL EVENTS TO PATIENTS RESIDING IN MERCER, MIDDLESEX AND SOMERSET COUNTIES. MAJOR PROGRAMS INCLUDE SPECIAL HEALTH OUTREACH EFFORTS DIRECTED TO DIVERSE POPULATIONS. THE SYSTEM IS ALSO LIAISONED WITH PARTNERSHIPS IN THE LOCAL YMCAS, YWCAS, SCHOOLS, SENIOR CENTERS, CORPORATIONS, PLACES OF WORSHIP AND PUBLIC LIBRARIES FOR A VARIETY OF HEALTH ISSUES ACROSS ONE'S LIFESPAN
PART III, SECTION A, LINE 2 (IMPLICIT PRICE CONCESSIONS/BAD DEBT EXPENSE)	THE COSTING METHODOLOGY USED IN DETERMINING THE AMOUNTS REPORTED ON LINES 2 AND 3 ARE BASED ON AN ESTIMATE OF AGED UNCOLLECTIBLE ACCOUNTS RECEIVABLE (AMOUNTS THAT ARE DEEMED TO BE UNCOLLECTIBLE AND RECORDED AS IMPLICIT PRICE CONCESSIONS UNDER ACCOUNTING PRONOUNCEMENT ASC 606)
PART III, SECTION B, LINE 8 (COSTING METHODOLOGY, MEDICARE SHORTFALL)	THE COSTING METHODOLOGY USED IN DETERMINING THE AMOUNT REPORTED ON LINE 6 IS BASED ON THE ORGANIZATION'S MEDICARE COST REPORT. CONSISTENT WITH THE CHARTIABLE HEALTHCARE MISSION OF UPHS AND THE COMMUNITY BENEFIT STANDARD SET FORTH IN IRS REVENUE RULING 69-545, UPHS PROVIDES CARE FOR ALL PATIENTS COVERED BY MEDICARE SEEKING MEDICAL CARE AT UPHS. SUCH CARE IS PROVIDED REGARDLESS OF WHETHER THE REIMBURSEMENT PROVIDED FOR SUCH SERVICES MEETS OR EXCEEDS THE COSTS INCURRED BY UPHS TO PROVIDE SUCH SERVICES.
PART III, SECTION B, LINE 9B (COLLECTION PRACTICES)	THE PRIMARY MISSION OF THE ORGANIZATION IS TO IMPROVE THE OVERALL HEALTH STATUS OF THE COMMUNITY IT SERVES. PRINCETON HEALTH IS COMMITTED TO PROVIDING HIGH QUALITY AND AFFORDABLE HEALTHCARE TO ALL INDIVIDUALS WHO SEEK SERVICES. THEREFORE, THE ORGANIZATION MAKES EVERY EFFORT TO WORK WITH ITS PATIENTS TO HELP IN THE PAYMENT OF BILLS. THIS ASSISTANCE INCLUDES PROVIDING PATIENTS WITH ACCESS TO A FINANCIAL COUNSELOR, ASSISTING NEW JERSEY STATE RESIDENTS OBTAIN FINANCIAL ASSISTANCE AND ESTABLISHING PAYMENT PLANS FOR EASE OF PAYMENT. ALL PATIENTS WILL BE SCREENED BY A PRINCETON HEALTH FINANCIAL ASSISTANCE COUNSELOR TO DETERMINE IF THEY QUALIFY FOR INSURANCE PRIOR TO THE DETERMINATION OF FAP-ELIGIBILITY. THE ORGANIZATION ADHERES TO ALL FEDERAL, STATE, LOCAL AND PFS DEEMED CONTRACTUAL REGULATIONS AND STANDARDS TO ENSURE PROPER AND LEGAL OPERATIONS. THIS ENCOMPASSES, BUT IS NOT LIMITED TO, THE FOLLOWING: 1) BILLING PROCEDURES, BOTH INSURANCE AND INPATIENT; 2) COLLECTIONS, BOTH BAD DEBT AND MEDICARE BAD DEBT; 3) BAD DEBT RECOVERY, BOTH "REGULAR" BAD DEBT AND MEDICARE BAD DEBT; AND 4) MAINTENANCE OF THE CONFIDENTIALITY AND SECURITY OF PROTECTED HEALTH INFORMATION. PRINCETON HEALTH WILL NOT ENGAGE IN ANY ACTIONS THAT DISCOURAGE INDIVIDUALS FROM SEEKING EMERGENCY MEDICAL CARE, SUCH AS BY DEMANDING THE EMERGENCY DEPARTMENT PATIENTS PAY BEFORE RECEIVING TREATMENT FOR EMERGENCY MEDICAL CONDITIONS OR BY PERMITTING DEBT COLLECTION ACTIVITIES IN THE EMERGENCY DEPARTMENT PATIENTS PAY BEFORE RECEIVING TREATMENT FOR EMERGENCY MEDICAL CONDITIONS OR BY PERMITTING DEBT COLLECTION ACTIVITIES IN THE EMERGENCY DEPARTMENT OR OTHER AREAS WHERE SUCH ACTIVITIES COULD INTERFERE WITH THE PROVISION OF EMERGENCY CARE ON A NONDISCRIMINATORY BASIS. PRINCETON HEALTH UTILIZES PRESUMPTIVE ELIGIBILITY DETERMINATIONS FOR PATIENTS IN ITS EMERGENCY DEPARTMENT AND ITS MATERNITY CLINICS. IF A PATIENT IS PRESUMPTIVELY DETERMINED TO BE ELIGIBLE FOR LESS THAN THE MOST GENEROUS ASSISTANCE AVAILABLE UNDER THE FAP, PRINCETON HEALTH WILL NOTIFY THE PATIENT, IN WRIT

Form and Line Reference	Explanation
	FINANCIAL ASSISTANCE ELIGIBILITY DETERMINATION AND HOW THEY MAY APPLY FOR MORE GENEROUS ASSISTANCE. A COPY OF THE PLS WILL ALSO BE PROVIDED IN THESE INSTANCES. IN ACCORDANCE WITH INTERNAL REVENUE CODE SECTION 501(R)(6), PRINCETON HEALTH DOES NOT ENGAGE IN ANY EXTRAORDINARY COLLECTION ACTIONS ("ECAS") PRIOR TO THE EXPIRATION OF THE "NOTIFICATION PERIOD". THE NOTIFICATION PERIOD IS DEFINED AS A 120-DAY PERIOD, WHICH BEGINS ON THE DATE OF THE 1ST POST DISCHARGE BILLING STATEMENT, IN WHICH NO ECAS MAY BE INITIATED AGAINST THE PATIENT. PRINCETON HEALTH MAY AUTHORIZE THIRD PARTIES TO INITIATE ECAS ON DELINQUENT PATIENT ACCOUNTS AFTER THE NOTIFICATION PERIOD. PRINCETON HEALTH WILL ENSURE REASONABLE EFFORTS HAVE BEEN TAKEN TO DETERMINE WHETHER AN INDIVIDUAL IS ELIGIBLE FOR FINANCIAL ASSISTANCE UNDER ITS FINANCIAL ASSISTANCE PROGRAM. PRINCETON HEALTH WILL TAKE THE FOLLOWING ACTIONS AT LEAST 30 DAYS PRIOR TO INITIATING ANY ECA: 1) THE PATIENT HAS BEEN PROVIDED WITH WRITTEN NOTICE WHICH: - INDICATES THAT FINANCIAL ASSISTANCE IS AVAILABLE FOR ELIGIBLE PATIENTS; - IDENTIFIES THE ECAS THAT PRINCETON INTENDS TO INITIATE TO OBTAIN PAYMENT FOR THE CARE; AND - STATES A DEADLINE AFTER WHICH SUCH ECAS MAY BE INITIATED. 2) THE PATIENT HAS RECEIVED A COPY OF THE PLAIN LANGUAGE SUMMARY WITH THIS WRITTEN NOTIFICATION; AND 3) REASONABLE EFFORTS HAVE BEEN MADE TO ORALLY NOTIFY THE INDIVIDUAL ABOUT THE FAP AND HOW THE INDIVIDUAL MAY OBTAIN ASSISTANCE WITH THE FINANCIAL ASSISTANCE APPLICATION PROCESS. SUBSEQUENT TO THE NOTIFICATION PERIOD PRINCETON HEALTH, OR ANY THIRD PARTIES ACTING ON THEIR BEHALF, MAY INITIATE THE FOLLOWING ECAS AGAINST A PATIENT FOR AN UNPAID BALANCE IF THE PATIENT HASN'T APPLIED FOR OR IS DEEMED INELIGIBLE FOR FINANCIAL ASSISTANCE: 1) REPORTING ADVERSE INFORMATION ABOUT THE INDIVIDUAL TO CONSUMER CREDIT REPORTING AGENCIES OR CREDIT BUREAUS; 2) PLACING A LIEN ON AN INDIVIDUAL'S PROPERTY; 4) COMMENCING A CIVIL ACTION AGAINST AN INDIVIDUAL; AND 5) CAUSING AN INDIVIDUAL TO BE SUBJECT TO A WRIT OF BODY ATTACHMENT
PART VI, LINE 2 (NEEDS ASSESSMENT)	FOR MORE INFORMATION REGARDING HOW PRINCETON HEALTH IS ASSESSING THE NEEDS OF THE COMMUNITIES IT SERVES, PLEASE SEE: https://www.princetonhcs.org/community? _ga=2.XXX-XX-XXXX.1738351937.16487478 59-XXX-XX-XXXX.1582304010
	PRINCETON HEALTH ACTIVELY INFORMS AND EDUCATES PATIENTS ABOUT THE AVAILABILITY OF FINANCIAL ASSISTANCE AND PROMOTES ITS PATIENT FRIENDLY BILLING AND COLLECTION PROCESS THROUGH MULTIPLE CHANNELS. THIS IS AN INTEGRAL PART OF ITS CODE OF ETHICS AND VALUE STATEMENT. THE ORGANIZATION INFORMS AND EDUCATES PATIENTS WHO MAY BE BILLED FOR PATIENT CARE ABOUT THEIR ELIGIBILITY FOR FINANCIAL ASSISTANCE IN THE FOLLOWING WAYS: PRINCETON HEALTH HAS CREATED A PLAIN LANGUAGE SUMMARY ("PLS") OF ITS FINANCIAL ASSISTANCE POLICY ("FAP"). A PLS IS A WRITTEN STATEMENT THAT NOTIFIES AN INDIVIDUAL THAT THE HOSPITAL FACILITY OFFERS FINANCIAL ASSISTANCE UNDER THE FAP AND PROVIDES ADDITIONAL INFORMATION IN LANGUAGE THAT IS CLEAR, CONCISE AND EASY TO UNDERSTAND. PRINCETON HEALTH'S FAP, APPLICATION AND PLS ARE AVAILABLE IN ENGLISH AND IN THE PRIMARY LANGUAGE OF POPULATIONS WITH LIMITED PROFICIENCY IN ENGLISH ("LEP") THAT CONSTITUTE THE LESSER OF 1,000 INDIVIDUALS OR 5% OF THE ORGANIZATION'S PRIMARY SERVICE AREA. ADDITIONALLY, PRINCETON HEALTH PROVIDES LANGUAGE INTERPRETING AND TRANSLATION SERVICES, AND PROVIDES INFORMATION TO PATIENTS WITH VISION, SPEECH, HEARING OR COGNITIVE IMPAIRMENTS IN A MANNER THAT MEETS THE PATIENT'S NEEDS. THE FAP, APPLICATION AND PLS ARE ALL POSTED ON THE FOLLOWING PRINCETON HEALTH WEBSITE: WWW.PRINCETONHCS.ORG, AND ARE AVAILABLE FREE OF CHARGE, UPON REQUEST. PAPER COPIES OF THESE DOCUMENTS ARE ALSO AVAILABLE IN VARIOUS AREAS THROUGHOUT THE HOSPITAL, WHICH INCLUDE THE EMERGENCY DEPARTMENT AND ADMISSION/REGISTRATION DEPARTMENTS. SIGNS AND DISPLAYS, TO INFORM PATIENTS ABOUT THE AVAILABLITY OF FINANCIAL ASSISTANCE, ARE POSTED IN EMERGENCY ROOMS AND THE ADMITTING/REGISTRATION DEPARTMENTS. THESE SIGNS ARE POSTED IN ENGLISH AND IN SPANISH. ALL PATIENTS WILL BE OFFERED A COPY OF THE PLS AS PART OF THE INTAKE OR DISCHARGE PROCESS. THE AVAILABLITY OF FINANCIAL ASSISTANCE HOSCHARGE PROCESS. THE AVAILABLITY OF FINANCIAL ASSISTANCE HOSCHARGE PROCESS. THE AVAILABLITY OF FINANCIAL ASSISTANCE AND THE AVAILABLITY OF FINANCIAL ASSI
PART VI, LINE 4 (COMMUNITY INFORMATION)	FOR INFORMATION REGARDING THE COMMUNITY BEING SERVED BY PRINCETON HEALTH, PLEASE SEE: HTTPS://WWW.PRINCETONHCS.ORG/COMMUNITY?_GA=2.XXX-XX- XXXX.1738351937.16487578 59-XXX-XX-XXXX.1582304010
PART VI, LINE 5 (INFORMATION REGARDING PROMOTION OF COMMUNITY HEALTH)	DETAILS REGARDING THE VARIOUS COMMUNITY OUTREACH ACTIVITIES CONDUCTED BY PRINCETON HEALTH DESIGNED TO PROMOTE COMMUNITY HEALTH IS INCLUDED IN OUR RESPONSE TO SCHEDULE H, PART VI, LINE 2, AS WELL AS IN FORM 990, PART III, STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS
PART VI, LINE 6 (AFFILIATED HEALTHCARE SYSTEM INFORMATION)	THIS ORGANIZATION IS AN AFFILIATE OF THE UNIVERSITY OF PENNSYLVANIA HEALTH SYSTEM. THE MISSION OF THE UNIVERSITY OF PENNSYLVANIA HEALTH SYSTEM IS EXCELLENCE IN EDUCATION, RESEARCH, AND CLINICAL CARE. WE STRIVE TO ACHIEVE THESE GOALS BY HAVING THE BEST PEOPLE IN MEDICAL EDUCATION, HEALTH-RELATED RESEARCH, AND PATIENT CARE; MAKING USE OF KNOWLEDGE GAINED FROM NEARLY TWO AND A HALF CENTURIES OF LEARNING AND DISCOVERY AS PART OF A WORLD-CLASS UNIVERSITY; DELIVERING HIGH-QUALITY MEDICINE TO PATIENTS ACROSS A FULLY-INTEGRATED ACADEMIC HEALTH SYSTEM; AND FULFILLING A COMMITMENT TO IMPROVE THE HEALTH OF PEOPLE IN THE COMMUNITIES SERVED BY THE HEALTH SYSTEM AND AROUND THE WORLD. AS PART OF AN AFFILIATED HEALTHCARE SYSTEM, THE UNIVERSITY OF PENNSYLVANIA HEALTH SYSTEM CONSISTS OF CERTAIN OPERATING DIVISIONS OF THE TRUSTEES OF THE UNIVERSITY OF PENNSYLVANIA (THE "UNIVERSITY") AND AFFILIATED ENTITIES, INCLUDING: - THE CHESTER COUNTY HOSPITAL ("CCH"), INCLUDES A 245 BED COMPLEX IN WEST CHESTER, PENNSYLVANIA, AND SATELLITE LOCATIONS IN EXTON, WEST GOSHEN, NEW GARDEN, JENNERSVILLE, AND KENNETT SQUARE, PENNSYLVANIA; - THE HOSPITAL OF THE UNIVERSITY OF PENNSYLVANIA ("HUP"), A 727 LICENSED BED QUATERNARY CARE HOSPITAL AND ACADEMIC MEDICAL CENTER LOCATED ON THE CAMPUS

Form and Line Reference	Explanation
	OF THE UNIVERSITY IN THE WEST PHILADELPHIA AREA OF PHILADELPHIA, PENNSYLVANIA; - PENN PRESBYTERIAN MEDICAL CENTER OF THE UNIVERSITY OF PENNSYLVANIA HEALTH SYSTEM ("PRESBYTERIAN"), A 317 LICENSED BED ACUTE CARE HOSPITAL LOCATED ADJACENT TO THE CAMPUS OF THE UNIVERSITY IN THE WEST PHILADELPHIA AREA OF PHILADELPHIA, PENNSYLVANIA; - PENNSYLVANIA HOSPITAL OF THE UNIVERSITY OF PENNSYLVANIA HEALTH SYSTEM ("PENNSYLVANIA HOSPITAL"), A 550 LICENSED BED ACUTE CARE HOSPITAL LOCATED IN THE CENTER CITY AREA OF PHILADELPHIA, PENNSYLVANIA; - THE CLINICAL PRACTICES OF THE UNIVERSITY OF PENNSYLVANIA ("CPUP"), THE APPROVED FACULTY PRACTICE PLAN FOR THE CLINICAL PRACTICES OF MEMBERS OF THE MEDICAL FACULTY OF THE UNIVERSITY'S PERELMAN SCHOOL OF MEDICINE; - CLINICAL CARE ASSOCIATES OF THE UNIVERSITY OF PENNSYLVANIA HEALTH SYSTEM ("CCA"), A PRIMARY CARE PHYSICIAN NETWORK THAT INCLUDES LOCATIONS IN SOUTHEASTERN PENNSYLVANIA AND SOUTHERN NEW JERSRY THROUGH ITS NEW JERSEY AFFILIATE; - LANCASTER GENERAL HEALTH ("LGH") AND ITS AFFILIATES. LGH OPERATES THREE HOSPITALS IN SOUTH CENTRAL PENNSYLVANIA, INCLUDING LANCASTER GENERAL HOSPITALS IN SOUTH CENTRAL PENNSYLVANIA, INCLUDING LANCASTER GENERAL HOSPITAL, A 533-BED GENERAL ACUTE CARE HOSPITAL, WOMEN & BABIES HOSPITAL, A 98- BED FACILITY SPECIALIZING IN WOMEN'S HEALTH AND MATERNITY SERVICES, AND LANCASTER REHABILITATION HOSPITAL, A 59-BED REHABILITATION HOSPITAL, AS WELL AS 14 OUTPATIENT CENTERS, THREE URGENT CARE SITES, AND A PHYSICIAN PRACTICE SITES; - WISSAHICKON HOSPICE, A HOSPICE CARE FACILITY SERVING THE TERMINALLY ILL, LOCATED IN BALA CYNWYD, PENNSYLVANIA; AND - PRINCETON HEALTHCARE SYSTEM ("PRINCETON") AND ITS AFFILIATES. PRINCETON INCLUDES A COMPREHENSIVE HEALTHCARE PROVIDER LOCATED IN CENTRAL NEW JERSEY THAT PRINCIPALLY INCLUDES THE MEDICAL CENTER OF PRINCETON, A GENERAL ACUTE CARE HOSPITAL FACILITY IN PLAINSBORO, NJ, WITH 319 INPATIENT BEDS (PLUS 24 NEWBORN BASSINETS), AND PRINCETON HOUSE BEHAVIORAL HEALTH, WHICH INCLUDES A 116 BED INPATIENT FACILITY IN PRINCETON, NJ, AS WELL AS FO
OF COMMUNITY BENEFIT	NOT APPLICABLE. THE ENTITY AND RELATED PROVIDER ORGANIZATIONS ARE LOCATED IN NEW JERSEY. THE STATE OF NEW JERSEY DOES NOT REQUIRE HOSPITALS TO ANNUALLY FILE A COMMUNITY BENEFIT REPORT WITH THE STATE OF NEW JERSEY.

Schedule H (Form 990) 2022

Schedule J	Com	pensation Information		OMB No.	1545-	0047
Form 990) epartment of the Treasury	For certain Officers, Complete if the organiz Go to www.irs.gov/Foliabs/<a>	2022 Open to Public				
ternal Revenue Service			T=		ectio	n
Name of the organiz PRINCETON HEALTHCAR NONPROFIT CORPORATI	E SYSTEM A NEW JERSEY		Employer identi	fication nur	nber	
Part I Questi	ons Regarding Compensati	on	121 0033003			
					Yes	No
990, Part VII, S First-class Travel for Tax idemn		rovided any of the following to or for a person of the provide any relevant information regar to provide any relevant information regar to the Housing allowance or residence of Payments for business use of personal club dues or init to personal services (e.g., maid, characteristics).	ding these items. for personal use ersonal residence itation fees			
		e organization follow a written policy regardi described above? If "No," complete Part II:		1b		
	•	o reimbursing or allowing expenses incurred ecutive Director, regarding the items check	,	2		

Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Written employment contract Compensation committee

	Written employment contract			
	✓ Independent compensation consultant ✓ Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Νo
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
5	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
a b	The organization?	5a 5b		N o
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
а	The organization?	6a		Νo
b	Any related organization?	6b		Νo
	If "Yes," on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	Yes	
8	Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		No
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations	-		11 0

Schedule J (Form 990) 2022

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the									
instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII. Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.									
(A) Name and Title	-(111)				(C) Retirement and	(D) Nontaxable	(E) Total of columns		
. ,		(i) Page	NEC (ii) Bonus & incentive	(iii) Other	other deferred compensation	benefits	(B)(i)-(D)	column (B) reported as deferred on prior	
		(i) Base compensation	compensation	reportable				Form 990	
1ARUN RAO	(i)	304,953	18,000	compensation 1,148	0	36,898	360,999	0	
MED.DIR. CARE COORDIN.	(ii)	0	0	0	0		-	0	
2CAROL NORRIS-SMITH	(i)		36,538	1,980	0	0 36,635	0 279,413	0	
VP PR - MARKETING			0	0	0			0	
3CHING-YI LIU	(ii)		•		·	0	0	-	
VP, FINANCE	(i)		28,862 	751 	0	37,137	285,622	0	
-	(ii)	-	U	Ü	U	0	0	0	
4 CRAIG GRONCZEWSKI MD SENIOR VP MEDICAL AFFAIRS	(i)		78,075	0	0	13,732	506,429	0	
	(ii)	0	0	0	0	0	0	0	
5 DEBORAH CASARELLA ASSOC. CHIEF INFORMATION OFF.	(i)	196,841	43,530	756	0	817	241,944	0	
	(ii)	0	0	0	0	- 0	- 0	0	
6FAYEZ LABIB CLINICAL NURSE II	(i)	222,297	73,173	199	0	36,875	332,544	0	
	(ii)	0	0	0	0	- 0	- 0	0	
7GUILHERME VALLADARES MBA	(i)	381,377	71,983	1,242	0	34,174	488,776	0	
SVP & CFO - ASST. TREAS.	(ii)		0	0	0	-	-	0	
8HYONA REVERE	(i)		64,387	869	0	0 36,644	0 383,907	0	
SENIOR VP DEVELOPMENT	(ii)		0	0	0			0	
9JACQUELINE R KAVOURAS			0	75,673	0	0 10,096	0 247,670	0	
VP POP. HEALTH - THRU 3/23	(i)		0	75,673		10,096	247,670	0	
-	(ii)					0	0		
10 JAMES G DEMETRIADES PRESIDENT & CEO	(i)		205,800	21,300	73,500	17,754	813,941	0	
	(ii)	0	0	0	0	0	0	0	
11KARYN BOOK VP PAT. SVS & CNO - AS OF 9/22	(i)	236,895	38,268	436	0	5,723	281,322	0	
	(ii)	0	0	0	0	- 0	- 0	0	
12MARGUERITE PEDLEY SENIOR VICE PRESIDENT PHBH	(i)	274,051	44,484	2,764	0	20,793	342,092	0	
	(ii)	0	0	0	0	<u>-</u> 0	- 0	0	
13MARY ANN D SANTOS CLINICAL NURSE II	(i)	198,155	97,533	0	0	11	295,699	0	
CLINICAL NORSE II	(ii)	0	0	0	0	-	-	0	
14NANCY FLETCHER	(i)	371,143	31,990	0	47,989	0 18,831	0 469,953	0	
VP CORP. COMPL. & REG. AFFAIRS	(ii)	0	0	0	0	-	-	0	
15PAUL ORTIZ	(i)		83,018	31,763	0	0 25,933	0 418,860	16,897	
VP BUS. SVC. LINE DEV.			0	0	0			0	
16PETER THOMAS	(ii)	224,129			-	0	0		
VP, OUTPATIENT ADMINISTRATION	(i)		26,223	2,218	0	22,781	275,351	0	
	(ii)		0		U	0	0	U	
17 REINALDINE FLEURY VP EMP. RELATIONS - THRU 5/22	(i)	232,839	48,985	354	0	4,645 	286,823	0	
	(ii)	0	0	0	0	- 0	0	0	
18ROBERT VONDERHEIDE MD TRUSTEE	(i)	0	0	0	0	0	0	0	
	(ii)	650,836	249,600	1,311	38,636	- 18,073	- 958,456	0	
19SHEILA G KEMPF CNO&VP PATIENT SVS - THRU 8/22	(i)	208,036	0	99,209	0	17,948	325,193	0	
S. 10 S. 1 S. 10 S. 1 S. 10 S. 1 S. 10 S.	(ii)	0	0	0	0	-	-	0	
20SIDDIQ FAISAL MD	(i)	322,508	0	504	0	0 34,007	0 357,019	0	
MED. DIR., OCCUPATIONAL HEALTH	(ii)	0	0	0	0		-	0	
21STEPHANIE D TIEKU	(i)	247,135	98,344	386	0	0 38,150	0 384,015	0	
NURSE MANAGER	(ii)		0	0	0	-		0	
22YISRAEL KRAUS		270,390				0	0		
VP PHYSICIAN ALIGNMENT	(i)		55,943 	596 	0	45,195	372,124	0	
DOLUTION DE LA CONTRACTION DEL CONTRACTION DE LA CONTRACTION DE LA CONTRACTION DE LA CONTRACTION DEL CONTRACTION DE LA C	(ii)				·	0	0	·	
23KEVIN B MAHONEY CEO - UPHS	(i)		0	0	0	0	0	0	
	(ii)	1,716,661	840,000	316,052	504,000	- 20,230	- 3,396,943	281,027	
		·	·	·			Cabadul	o 1 (Form 990) 2022	

Page 3

Schedule J (Form 990) 2022

Schedule J (Form 990) 2022

Return Reference Explanation SCHEDULE J. PART I. OUESTION SUPPLEMENTAL NONOUALIFIED RETIREMENT PLAN PARTICIPATION CERTAIN TRUSTEES, OFFICERS AND/OR KEY EMPLOYEES OF THIS ORGANIZATION ARE COMPENSATED BY A RELATED ORGANIZATION, THE TRUSTEES OF THE UNIVERSITY OF PENNSYLVANIA ("UNIVERSITY"). 4 B THE UNIVERSITY OF PENNSYLVANIA HEALTH SYSTEM ("HEALTH SYSTEM") MAINTAINS A SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN ("SERP") DESIGNED FOR SENIOR ADMINISTRATORS OF THE HEALTH SYSTEM, AS DESIGNATED BY THE BOARD OF TRUSTEES, WHO ARE ACTIVELY EMPLOYED BY THE HEALTH SYSTEM WHEN THE CONTRIBUTIONS ARE MADE. VESTING IN THE SERP OCCURS AFTER EACH THREE YEARS OF PARTICIPATION AND UPON THE OCCURRENCE OF CERTAIN EVENTS (ATTAINMENT OF AGE 65, DEATH, DISABILITY, OR INVOLUNTARY TERMINATION WITHOUT "CAUSE"). CONTRIBUTIONS FOR THOSE WHO HAVE REACHED AGE 65 WILL BE FULLY VESTED WHEN MADE. UPON REACHING A VESTING DATE, PARTICIPANTS WILL AUTOMATICALLY RECEIVE A FULL DISTRIBUTION WHICH IS TAXABLE AS EARNED INCOME. PARTICIPANTS WHO VOLUNTARILY TERMINATE BEFORE VESTING WILL FORFEIT THE BALANCE IN THEIR ACCOUNTS, THE NO DISTRIBUTION PAUL ORTIZ - \$16,897 THE HEALTH SYSTEM ALSO MAINTAINS A SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN ARE ACTIVELY EMPLOYED BY THE UNIVERSITY WHEN THE CONTRIBUTIONS ARE MADE (THE "CPUP SERP"). VESTING IN THE MED SERP

FOLLOWING INDIVIDUALS LISTED ON FORM 990. PART VII. SECTION A. LINE 1A PARTICIPATED IN THE UNIVERSITY/HEALTH SYSTEM SERP PLAN DURING THE YEAR AND/OR RECEIVED DISTRIBUTIONS DURING THE YEAR: KEVIN B. MAHONEY - \$281.027 JAMES G. DEMETRIADES -DESIGNED FOR SENIOR FACULTY OF THE SCHOOL OF MEDICINE OF THE UNIVERSITY, AS DESIGNATED BY THE BOARD OF TRUSTEES. WHO

OCCURS AFTER EVERY TEN YEARS OF PARTICIPATION AND UPON THE OCCURRENCE OF CERTAIN EVENTS (ATTAINMENT OF AGE 60. DEATH. DISABILITY, OR INVOLUNTARY TERMINATION WITHOUT "CAUSE"). CONTRIBUTIONS FOR THOSE WHO HAVE REACHED AGE 60 (WITH 2 OR MORE YEARS OF PARTICIPATION) WILL BE FULLY VESTED WHEN MADE. UPON REACHING A VESTING DATE, TAXES OWED WILL BE WITHDRAWN

FROM THE PLAN, AND THE REMAINING AFTER-TAX BALANCE WILL REMAIN IN THE PLAN. PARTICIPANTS WILL AUTOMATICALLY RECEIVE A

FULL DISTRIBUTION THE SUMMER AFTER THE YEAR IN WHICH THEY TERMINATE EMPLOYMENT. AT WHICH TIME ANY EARNINGS NOT YET

TAXED WILL BE TREATED AS TAXABLE INCOME. PARTICIPANTS WHO VOLUNTARILY TERMINATE BEFORE VESTING WILL FORFEIT THE NON-

VESTED BALANCE IN THEIR ACCOUNTS. THE FOLLOWING INDIVIDUALS LISTED ON FORM 990, PART VII, SECTION A, LINE 1A PARTICIPATED IN THE CPUP SERP PLAN DURING THE YEAR: ROBERT VONDERHEIDE, M.D. - NO DISTRIBUTION -----------

SCHEDULE J, PART I, QUESTION PROVISION OF NON-FIXED PAYMENTS PRINCETON HEALTH PROVIDES DISCRETIONARY BONUS AND/OR INCENTIVE COMPENSATION

PAYMENTS TO ELIGIBLE EMPLOYEES. PAYMENTS MADE TO ANY DISOUALIFIED PERSON IS APPROVED BY THE COMPENSATION COMMITTEE

THROUGH THE PROCESS DESCRIBED IN FORM 990, PART VI, SECTION B, LINE 15.



Schedule K **Supplemental Information on Tax-Exempt Bonds** (Form 990) ▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI. Attach to Form 990. Department of the Treasury Internal Revenue Service ▶Go to www.irs.gov/Form990 for instructions and the latest information. Name of the organization

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Open to Public Inspection

OMB No. 1545-0047

Employer identification number (i) Pool (h) O n behalf of financing issuer

Yes

No

No

21-0635009

(g) Defeased

No

Yes

Yes

PRINCETON HEALTHCARE SYSTEM A NEW JERSEY (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose

A	NJ HEALTH CARE FACILITIES ATHRTY SERIES 2016 ABC	22-1487148	64579F8G1	01-20-2016	303,78		FUND SERIES	S 2010B,C,D	;	X	X		X
Pa	rt III Proceeds												
						4	E	3	(3		D	
1	Amount of bonds retired					18,346,18	0						
2	Amount of bonds legally defea	sed				0							
3	Total proceeds of issue				31	3,884,20	5						
4	Gross proceeds in reserve fun	ds				0							
5	Capitalized interest from proce	eeds			0								
6	Proceeds in refunding escrows				0								
7	Issuance costs from proceeds					3,282,23	1						
8	Credit enhancement from proc	eeds				0							
9					(0							
10	Capital expenditures from pro-	ceeds			2,000,000		0						
11	Other spent proceeds			298,601,974		4							
12	Other unspent proceeds		0		0								
13	Year of substantial completion				20	16							
					Yes	No	Yes	No	Yes	No	Yes		No
14	Were the bonds issued as part	of a current refund	ing issue of tax-exe	empt									

Χ

Χ

Χ

bonds (or, if issued prior to 2020, a current refunding issue)?

bonds (or, if issued prior to 2020, an advance refunding issue)?

Has the final allocation of proceeds been made? .

Were the bonds issued as part of an advance refunding issue of taxable

Does the organization maintain adequate books and records to support the final allocation

NONPROFIT CORPORATION

Part I

15

16

17

Bond Issues

(a) Issuer name

Χ

Schedule K (Form 990) 2021

D

D

Yes

Schedule K (Form 990) 2021

No

С

С

No

Yes

Part IIII Private Business Us

	Yes	No	Yes	No	Yes	No	Yes	No
Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		Х						
Are there any lease arrangements that may result in private business use of bond-financed property?		Х						
Are there any management or service contracts that may result in private business use of bond-financed property?		X						
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
c Are there any research agreements that may result in private business use of bond-financed property?		X						
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0 %						
Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	0 %		0 %					
6 Total of lines 4 and 5		0 %						
7 Does the bond issue meet the private security or payment test?		Х						
Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		Х						
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of.								
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?		Х	-					
Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	Х							
Part IV Arbitrage								

Α

No

Χ

Χ

Χ

Yes

Χ

Χ

В

No

Yes

Part IV Arbitrage 1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction a		Regulations sections 1.141-12 and 1.145-2?.							
-	Pari	IV Arbitrage							
-									
-									
Panalty in Liqui of Arhitraga Pahata/	1	Has the issuer filed Form 8038-T, Arbitrage Reb Penalty in Lieu of Arbitrage Rebate?	ate,	Yiel	d R	edu	ctio	n ar	nd

2

а

b

c

If "No" to line 1, did the following apply?

Rebate not due yet?

Exception to rebate?

D

С

Part IV Arbitrage (Continued	ď)
------------------------------	----

		Yes	No	Yes	No	Yes	No	Yes	No
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		х						
b	Name of provider								
С	Term of hedge								
d	Was the hedge superintegrated?								
е	Was the hedge terminated?								
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х						
b	b Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		Х						
7	Has the organization established written procedures to monitor the requirements of section 148?								

Part V Procedures To Undertake Corrective Action

		A	В		С		ı)
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X							

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. (See instructions).

Tart VI Suppremental Information Frontae additional minormation for responses to questions on seniorate in (see mistraetions).								
Return Reference	Explanation							
ADDITIONAL CUSIP INFORMATION	FORM 990, SCHEDULE K, PART I, COLUMN (C) - ROW A THE FOLLOWING ADDITIONAL CUSIP NUMBER RELATES TO THE NEW JERSEY HEALTHCARE FACILITIES AUTHORITY SERIES 2016 A, B, C REVENUE BONDS: 64579F8P1, 64579F7R8, 64579F7S6, 64579F7T4, 64579F7U1, 64579F7V9, 64579F7W7, 64579F7X5, 64579F7X3, 64579F7Z0, 64579F8A4, 64579F8B2, 64579F8C0, 64579F8D8, 64579F8E6, 64579F8F3, 64579F8H9, 64579F8J5, 64579F8K2, 64579F8L0, 64579F8M8, 64579F8N6							
ADDITIONAL DETAIL FOR PROCEEDS OF ISSUE	FORM 990, SCHEDULE K, PART II, LINE 3 FOR NJ HEALTH CARE FACILITIES AUTHORITY SERIES A, B, C OF 2016, THE TOTAL PROCEEDS OF ISSUE REPORTED INCLUDES \$99,144 IN TOTAL INVESTMENT EARNINGS.							
SUPPLEMENTAL INFORMATION ON TAX EXEMPT BONDS	FORM 990, SCHEDULE K PRINCETON HEALTHCARE SYSTEM HAS BEEN ALLOCATED A PORTION OF THE PA HIGHER ED FACILITIES AUTHORITY- UPHS SERIES A 2021 BOND ISSUE FROM THE TRUSTEES OF THE UNIVERSITY OF PENNSYLVANIA (EIN: 23-1352685) ("UNIVERSITY"), A RELATED IRC SECTION 501(C)(3) ORGANIZATION. SINCE THE UNIVERSITY REMAINS AS THE PRIMARY OBLIGOR OF THE BOND, ALL INFORMATION REGARDING THE UPHS SERIES A 2021 BOND ISSUE HAS BEEN REPORTED ON THE FORM 990, SCHEDULE K OF THE UNIVERSITY. THE TOTAL ALLOCATED OUTSTANDING BALANCE FOR PRINCETON HEALTHCARE SYSTEM WAS \$580,250 AS OF JUNE 30, 2023.							



SCHEDULE 0

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.

► Go to <u>www.irs.gov/Form990</u> for the latest information.

OMB No. 1545-0047

Inspection

Name of the organization PRINCETON HEALTHCARE SYSTEM A NEW JERSEY NONPROFIT CORPORATION

Employer identification number

21-0635009

NONPROFIT CORP	21-0635009
Return	Explanation
Reference	
	Explanation STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS THIS ORGANIZATION IS AN AFFILIATE OF PRINCETON HEALTH-CARE SYSTEM HOLDING, INC. AND AFFILIATES (COLLECTIVELY PRINCETON HEALTH-) PRINCETON MEDICAL CENTER IS PART OF THE UNIVERSITY OF PENNSYLVANIA HEALTH SYSTEM (UPHS). IN KEEPING WITH ITS CHARITABLE PURPOSE, UPHS ACCEPTIS PATEMENT IS SERVICE SHOUS NEED OF DEDICAL CARE RECARDLESS OF THEIR PRINAVALS. STATUS. UPHS MANTAINS RECORDS TO IDENTIFY AND MONTOR LEVELS OF CHARITY CARE PROVIDED, INCLUDING THE AMOUNT OF PAYMENT FORSONE, BASED ON IDENTIFY AND MONTOR LEVELS OF CHARITY CARE PROVIDED, INCLUDING THE AMOUNT OF PAYMENT FORSONE, BASED ON IDENTIFY AND MONTOR LEVELS OF CHARITY CARE PROVIDED, INCLUDING THE AMOUNT OF PAYMENT FOR SOON, BASED ON IDENTIFY AND MONTOR LEVELS OF CHARITY CARE PROVIDED SHOULD THE TIS CHARITY CARE POLY. PROVIDED SHOULD SHOULD SHOULD SHOULD THE TIS CHARITY CARE POLY. PROVIDED SHOULD NO CHARITY AND UNDERFUNDED CARE FOR MEDICAID FOR EUROCLADETISE. IN FYZOZA WORK SERVES AS ANOTHER EXAMPLE OF HOW PRINCETON HEALTH SE PROVIDED SHOULD NOT HAVE HEALTH AND LINEARS PROGRAM PRINCETON HEALTH'S COMMUNITY WELLESS PROCRAM PRINCETON HEALTH'S COMMUNITY WELLESS. PROVIDED SHOULD
	(WOMAN'S EMOTIONAL REGULATION PROGRAM) AND THE CJFHC PREGNANCY AND PARENTING WELLNESS CPR AND FIRST-AID. PRINCETON HEALTH'S EXPERT EDUCATORS TEACH THE LATEST FIRST AID TECHNIQUES AND LIFE-SAVING SKILLS SO THAT YOU CAN PROTECT YOURSELF AND YOUR FAMILY. PRINCETON HEALTH IS AN ACCREDITED AMERICAN HEART ASSOCIATION BASIC LIFE SUPPORT TRAINING CENTER. PRINCETON HEALTH OFFERS PEDIATRIC AND ADULT CPR AND FIRST AID TRAINING, PET CPR AND FIRST AID, HEARTSAVER CPR CERTIFICATION COURSE, AS WELL AS BLS FOR HEALTH-CARE PROVIDERS. WE ALSO OFFER MENTAL HEALTH FIRST AID TRAININGS, STRESS INJURY COURSES, AND MENTAL HEALTH FIRST AID (ADULT, YOUTH, OLDER ADULTS, AND FIRE/EMS), IN 2023, WE ADDED MENTAL HEALTH FIRST AID "TEEN-TO-TEEN", RESILIENCY TRAINING TO THE COMMUNITY, AND PRINCETON HEALTH WAS THE CHAIR OF THE ANNUAL AMERICAN HEART ASSOCIATION CENTRAL NEW JERSEY HEART WALK. WE ALSO PROVIDED PROGRAMMING ON THE AMERICAN HEART ASSOCIATION KEEPING HEARTS HEALTHY LIFE'S ESSENTIAL EIGHT CANCER CARE AND SCREENINGS: PRINCETON MEDICAL CENTER'S CANCER PROGRAM AND THE COMMUNITY WELLNESS PROGRAM ARE DEDICATED TO OFFERING PATIENTS WITH CANCER, PEER SUPPORT, AND MORE. PRINCETON HEALTH OFFERS EDUCATIONAL SEMINARS CONDUCTED BY LEADING PHYSICIANS AND HEALTH PROFESSIONALS, AS WELL AS SUPPORT GROUPS FOR PATIENTS AND THEIR LOVED ONES, AND FREE SCREENINGS AND PREVENTIVE MEASURES FOR COMMUNITY MEMBERS SENIOR SERVICES: PRINCETON HEALTH REGULARLY OFFERS PROGRAMS AT LOCAL SENIOR CENTERS AND ACTIVE ADULT COMMUNITIES, INCLUDING MONROE TOWNSHIP OFFICE ON AGING/SENIOR CENTER, WEST WINDSOR SENIOR CENTER, SOUTH BRUNSWICK SENIOR CENTER, AND PRINCETON SENIOR RESOURCE CENTER PATIENTS AND THEIR FAMILIES TO LEARN FROM AND SHARE EXPERIENCES WITH OTHERS. THESE SUPPORT GROUPS FOR PATIENTS AND THEIR FAMILES TO LEARN FROM AND SHARE EXPERIENCES WITH OTHERS. THESE SUPPORT GROUPS FOR PATIENTS AND THEIR FAMILIES TO LEARN FROM AND SHARE EXPERIENCES WITH OTHERS. THESE SUPPORT GROUPS FOR PATIENTS AND THEIR FAMILES TO LEARN FROM AND SHARE EXPERIENCES WITH OTHERS.
	ASSESSMENT (CHNA) PRINCETON HEALTH AFFIRMS ITS COMMITMENT TO THE COMMUNITY BY WAY OF A DYNAMIC CURRICULUM AND INNOVATIVE HEALTH AND LIFESTYLE-RELATED SERVICES OFFERED THROUGH ITS COMMUNITY WELLNESS PROGRAM. TO ENSURE THAT THESE ACTIVITIES ARE MEETING THE HEALTH NEEDS IN THE COMMUNITY, PRINCETON HEALTH CONDUCTED A COMPREHENSIVE COMMUNITY NEEDS ASSESSMENT. THE REPORTS PROVIDE AN
	OVERVIEW OF THE KEY FINDINGS OF THE COMMUNITY HEALTH ASSESSMENT, WHICH EXPLORES A RANGE OF HEALTH

Return Reference	Explanation
	BEHAVIORS AND OUTCOMES, SOCIAL AND ECONOMIC ISSUES, HEALTH CARE ACCESS, AND GAPS AND STRENGTHS OF EXISTING RESOURCES AND SERVICES WITH A PRIMARY FOCUS ON PRINCETON HEALTH AS A WHOLE. THE COMMUNITY HEALTH ASSESSMENT UTILIZED A PARTICULARLY COLLABORATIVE APPROACH TO LOOK AT HEALTH IN ITS BROADEST CONTEXT. THE ASSESSMENT PROCESS INCLUDED SYNTHESIZING EXISTING DATA ON SOCIAL, ECONOMIC, AND HEALTH INDICATORS IN THE REGION AS WELL AS INFORMATION FROM FOCUS GROUPS CONDUCTED WITH COMMUNITY RESIDENTS, INTERVIEWS WITH COMMUNITY STAKEHOLDERS, AND AN ONLINE SURVEY EXAMINING LARGER EXTERNAL FACTORS THAT AFFECT HEALTH. IN 2023, WE FORMED A COMMUNITY HEALTH ADVISORY BOARD TO ASSIST WITH THE RESEARCH, PLANNING, AND DEVELOPMENT OF THE 2024 COMMUNITY HEALTH NEEDS ASSESSMENT. PENN MEDICINE CARES GRANT: IN COLLABORATION WITH THE UNIVERSITY OF PENNSYLVANIA HEALTH SYSTEM, PRINCETON HEALTH AWARDS PENN MEDICINE CARES GRANTS TO COMMUNITY-BASED PROGRAMS ON BEHALF OF EMPLOYEES WHO VOLUNTEER THEIR TIME AND EFFORT. BY FUNDING THESE PROGRAMS, PENN MEDICINE HELPS SUPPLY HEALTH SERVICES, FOOD, MEDICINE, CLOTHING, PLACES TO LIVE FOR THOUSANDS OF UNDERSERVED IN THE REGION AND GLOBALLY EVERY YEAR. SINCE ITS INCEPTION IN 2012, THE CARES GRANT PROGRAM HAS PROVIDED OVER \$900,000 TO MORE THAN 900 INITIATIVES SERVING PEOPLE AND COMMUNITIES ACROSS PENN MEDICINE'S SERVICE AREA. FOLLOWING PLEASE FIND PRINCETON HEALTH EMPLOYEES WHO RECIVED THE CARES GRANT FOR THE 2023 FISCAL YEAR: ALLIANCE RESTORATION CENTER IRIS EMERY: RIS VOLUNTEERS AT ALLIANCE RESTORATION CENTER; WHICH IS THE COMBINED EFFORT OF TWO NEW JERSEY CHURCHES. IT SERVES AS A RESOURCE FOR LOW-INCOME FAMILIES — MOSTLY HISPANIC — WITHIN THE AREA. THE ORGANIZATION'S GOALS ARE TO HAVE A FOOD PANTRY; DISTRIBUTE FOOD ONCE A MONTH TO 160 FAMILIES AND TO TEACH ESL COURSES. IRIS'S FUNDING WILL GO TOWARD THE HIRING OF TEACHERS TO TEACH ENGLISH TO; TO SUPPORT THE FOOD PANTRY; AND FOR SCHOOL SUPPLIES, BEDDING, CLOTHING (ESPECIALLY COATS AND SHOES), AND BASIC HYGIENE KITS.
FORM 990, PART V, LINE 1A	FORMS 1099 THIS ORGANIZATION IS AN AFFILIATE OF THE TRUSTEES OF THE UNIVERSITY OF PENNSYLVANIA ("TRUSTEES"). THE FORMS 1099 DISTRIBUTED AS PART OF THIS ENTITY'S ACTIVITIES ARE DONE SO THROUGH THE UNIVERSITY HEALTH SYSTEM AND CONSOLIDATED WITH TRUSTEES.
FORM 990, PART VI, SECTION A, LINES 6 & 7	FORM 990 REVIEW PROCESS INFORMATION RELATED TO THIS ORGANIZATION'S FORM 990 FILING IS GATHERED BY FINANCE STAFF AND PROVIDED TO PRICEWATERHOUSECOOPERS LLP FOR REVIEW AND RETURN PREPARATION. A DRAFT COPY OF THE JUNE 30, 2023 FORM 990 WAS REVIEWED BY VARIOUS SENIOR FINANCIAL MANAGEMENT OFFICIALS BEFORE IT WAS SUBMITTED TO THE BOARD FOR THEIR REVIEW. A COPY OF THE FINAL JUNE 30, 2023 FORM 990 WAS THEN MADE AVAILABLE TO EACH BOARD MEMBER PRIOR TO THE FILING DEADLINE.
FORM 990, PART VI, SECTION B, LINES 11B	FORM 990 REVIEW PROCESS INFORMATION RELATED TO THIS ORGANIZATION'S FORM 990 FILING IS GATHERED BY FINANCE STAFF AND PROVIDED TO PWC US TAX LLP FOR REVIEW AND RETURN PREPARATION. A DRAFT COPY OF THE JUNE 30, 2023 FORM 990 WAS REVIEWED BY VARIOUS SENIOR FINANCIAL MANAGEMENT OFFICIALS BEFORE IT WAS SUBMITTED TO THE BOARD FOR THEIR REVIEW. A COPY OF THE FINAL JUNE 30, 2023 FORM 990 WAS THEN MADE AVAILABLE TO EACH BOARD MEMBER PRIOR TO THE FILING DEADLINE
FORM 990, PART VI, SECTION B, LINE 12C	CONFLICT OF INTEREST POLICY THIS ORGANIZATION IS AN AFFILIATE OF THE TRUSTEES OF THE UNIVERSITY OF PENNSYLVANIA ("UNIVERSITY"). EACH COVERED PERSON* ANNUALLY SHALL COMPLETE A CONFLICT OF INTEREST QUESTIONNAIRE PROVIDED BY THE UNIVERSITY AND SHALL UPDATE SUCH QUESTIONNAIRE PROMPTLY AS NECESSARY TO REFLECT CHANGES DURING THE COURSE OF THE YEAR. FORMER BOARD MEMBERS WHO ARE NOT TRUSTEE EMERITI ARE ENCOURAGED BUT NOT REQUIRED TO COMPLETE THE QUESTIONNAIRE DURING THE FIVE-YEAR PERIOD FOLLOWING COMPLETION OF THEIR TERMS. COMPLETED QUESTIONNAIRES SHALL BE RETURNED TO THE OFFICE OF THE SECRETARY AND SHALL BE SUBJECT TO REVIEW BY SUCH OFFICE AND THE OFFICE OF THE GENERAL COUNSEL, AS WELL AS BY ANY OUTSIDE LEGAL COUNSEL AND/OR AUDITORS WHO MAY BE APPOINTED TO ADVISE THE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES APPOINTED TO OVERSEE THIS POLICY. COMPLETED QUESTIONNAIRES ALSO SHALL BE AVAILABLE FOR INSPECTION BY ANY BOARD MEMBER. *COVERED PERSONS INCLUDE: (1) VOTING MEMBERS OF THE BOARD OF TRUSTEES (INCLUDING CHARTER TRUSTEES, TERM TRUSTEES, ALUMNI TRUSTEES, AND COMMONWEALTH TRUSTEES); (2) TRUSTEE EMERITI WHO HAVE SERVED IN THAT CAPACITY FOR FIVE YEARS OR LESS; (3) OTHER FORMER VOTING TRUSTEES FOR A PERIOD OF FIVE YEARS FROM THE END OF THEIR TERM AS SUCH; (4) OFFICERS AS DEFINED IN THE STATUTES; AND (5) MEMBERS OF THE INVESTMENT BOARD.EACH COVERED PERSON (EXCEPT FORMER BOARD MEMBERS WHO ARE NOT TRUSTEE EMERITI) SHALL BE REQUIRED TO ACKNOWLEDGE, NOT LESS THAN ANNUALLY, THAT HE OR SHE HAS READ AND IS IN COMPLIANCE WITH THIS POLICY
FORM 990, PART VI, SECTION B, LINE 15	COMPENSATION PROCESS THIS ORGANIZATION IS AN AFFILIATE OF THE TRUSTEES OF THE UNIVERSITY OF PENNSYLVANIA ("UNIVERSITY"). COMPENSATION ARRANGEMENTS INVOLVING ANY OF OUR OFFICERS AND/OR KEY EMPLOYEES ARE ESTABLISHED BY THE UNIVERSITY PURSUANT TO A PROCESS THAT SATISFIES THE REBUTTABLE PRESUMPTION PROCEDURE AVAILABLE FOR SECTION 4958 EXCESS BENEFIT TRANSACTION TAX PURPOSES (WHICH REQUIRES A REVIEW OF COMPENSATION DETERMINATIONS BY DISINTERESTED PERSONS, USE OF APPROPRIATE COMPARABILITY DATA, AND CONTEMPORANEOUS DOCUMENTATION OF THE PROCESS).
FORM 990, PART VI, SECTION C, LINE 19	DOCUMENTS AVAILABILITY TO PUBLIC OUR FORMS 1023 AND 990, GOVERNING DOCUMENTS, AUDITED FINANCIAL STATEMENTS, AND CONFLICT OF INTEREST POLICY ARE AVAILABLE TO THE PUBLIC UPON REQUEST
FORM 990, PART XI, LINE 9	DETAIL OF OTHER CHANGES IN NET ASSETS OR FUND BALANCE: CHANGE IN PERMANENTLY RESTRICTED ASSETS 1,383,316 CHANGE IN TEMPORARILY RESTRICTED ASSETS 5,108,218 CHANGE IN NET PERIODIC DB PENSION (748,387) TRANSFER TO UPHS 9,655,000 OTHER 45,434 TOTAL \$15,443,581
FORM 990 PART IX LINE 11G	DESCRIPTION:CORPORATE SERVICES TOTAL FEES:40106891
FORM 990 PART IX LINE 11G	DESCRIPTION:TEMPORARY EMPLOYMENT TOTAL FEES:27374089
FORM 990 PART IX LINE	DESCRIPTION:PROFESSIONAL FEES - MEDICAL TOTAL FEES:23316348

Return Reference	Explanation
11G	
FORM 990 PART IX LINE 11G	DESCRIPTION:PROFESSIONAL FEES - OTHER TOTAL FEES:4907911
FORM 990 PART IX LINE 11G	DESCRIPTION:OUTSOURCES LABOR TOTAL FEES:4132746
FORM 990 PART IX LINE 11G	DESCRIPTION:STATE & CITY ASSESSMENTS TOTAL FEES:14539567
FORM 990 PART IX LINE 11G	DESCRIPTION:OTHER FEES TOTAL FEES:15945879

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Cat. No. 51056K

Schedule O (Form 990) 2021

Department of the Treasury Internal Revenue Service

(1)AFFILIA HOME HEALTH

PITTSBURGH, PA 15222 23-6415355

(3)CHESTER COUNTY HOSPITAL 701 E MARSHALL STREET

WEST CHESTER, PA 19380

701 F MARSHALL STREET WEST CHESTER, PA 19380

RADNOR, PA 19087 23-2729852 (6)HAJOCA 3025 INC

84-3379653

23-0469150

1811 OLDE HOMESTEAD LANE LANCASTER, PA 17601 23-1352572

(2)CARL V S PATTERSON 19 UN OF PA

C/O PNC BANK 620 LIBERTY AVE 10FL

(4) CHESTER COUNTY HOSPITAL & HEALTH SYSTEM

(5) CLINICAL CARE ASSOCIATES OF UPHS

250 KING OF PRUSSIA RD 4TH FL

3451 WALNUT STREET ROOM 737 PHILADELPHIA, PA 19104

3451 WALNUT STREET SUITE 305 PHILADELPHIA, PA 19104

(8)LANCASTER GENERAL HEALTH

(9)LANCASTER GENERAL HEALTH COLUMBIA CENTER

(10)LANCASTER GENERAL HEALTH FOUNDATION

(11)LANCASTER GENERAL HEALTH HOLDINGS 555 NORTH DUKE STREET

(13)LANCASTER GENERAL MEDICAL GROUP

(15)NEIGHBORHOOD HEALTH AGENCIES INC 795 E MARSHALL STREET

(16) NEIGHBORHOOD LEAGUE HEALTH SERVICES

(17)NEIGHBORHOOD VISITING NURSE ASSOCIATION

(12)LANCASTER GENERAL HOSPITAL

(14)MORRIS EST LYDIA T DECD TW 6325 S RAINBOW BLVD STE 300

WEST CHESTER, PA 19380

795 F MARSHALL STREET WEST CHESTER, PA 19380

795 E MARSHALL STREET WEST CHESTER, PA 19380

PHILADELPHIA, PA 19104

PHILADELPHIA, PA 19104

30 WEST 44TH STREET NEW YORK, NY 10036 (21)PENN PRAXIS INC

210 SOUTH 34TH STREET PHILADELPHIA, PA 19104

3905 SPRUCE STREET PHILADELPHIA, PA 19107

850 GREENFIELD ROAD LANCASTER, PA 17601 06-1645496

800 SPRUCE STREET PHILADELPHIA, PA 19107 (25)PGH DEVELOPMENT CORP

426 CURIE BLVD PHILADELPHIA, PA 19104

23-2351015

23-2901089

23-2810852

3451 WALNUT STREET ROOM 748

(19)PENN CENTER FOR REHAB AND CARE 3609 CHESTNUT STREET

(23) PENNSYLVANIA COLLEGE OF HEALTH SCIENCES

(24) PENNSYLVANIA HOSPITAL OF UPHS

(26)PHOENIXVILLE HOSPITAL OF UPHS

(27)PRESBYTERIAN MEDICAL CENTER OF UPHS 51 NORTH 39TH STREET

(29) PRINCETON HEALTHCARE AFFILIATED PHYS PC

(30) PRINCETON HEALTHCARE SYSTEM FDN INC

(31) PRINCETON HLTHCARE SYSTEM HOLDING INC

(32) PRINCETON MEDICAL PROPERTIES INC

(33)THE ASC TRUST OF THE UNIV OF PA

(34)THE HEART GROUP OF LANCASTER GEN HEALTH 217 HARRISBURG AVENUE

(35)THE LEONARD AND MADLYN ABRAMSON INST 421 CURIE BLVD 450 BRB II/III

(36)TRUSTEES OF THE UNIVERSITY OF PENN

WALNUT STREET ROOM 305

(37) UNIVERSITY CITY ASSOCIATES INC

3451 WALNUT STREET ROOM 329

(38)UNIVERSITY CLUB AT PENN INC

3001 MARKET STREET 3RD FLOOR

(28) PRINCETON CAREGIVERS INC

PHILADELPHIA, PA 19104

PHILADELPHIA, PA 19104

ONE PLAINSBORO ROAD PLAINSBORO, NJ 08536

ONE PLAINSBORO ROAD PLAINSBORO, NJ 08536 26-4203938

ONE PLAINSBORO ROAD PLAINSBORO, NJ 08536 22-2225911

ONE PLAINSBORO ROAD PLAINSBORO, NJ 08536 22-3493256

ONE PLAINSBORO ROAD PLAINSBORO, NJ 08536 22-0022702

1500 MARKET ST STE 3500E PHILADELPHIA, PA 19102

LANCASTER, PA 17603 30-0634510

PHILADELPHIA, PA 19104

PHILADELPHIA, PA 19104

PHILADELPHIA, PA 19104

3611 WALNUT STREET PHILADELPHIA, PA 19104

(39) UPENN INTERNATIONAL

3451 WALNUT STREET SUITE 731 PHILADELPHIA, PA 19104

3451 WALNUT STREET ROOM 305 PHILADELPHIA, PA 19104

(40) UPENN MASTER RETIREMENT TRUST

(41)UPENN RETIREE BENEFITS TRUST

(42) WISSAHICKON HOSPICE OF UPHS

(43) WOMEN'S AND CHILDREN'S HEALTH SERVICES

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

3451 WALNUT STREET ROOM 329 PHILADELPHIA, PA 19104

150 MONUMENT ROAD SUITE 300 BALA CYNWYD, PA 19004

81-0550464

23-2929823

23-1352685

23-3021159

23-6299508

45-4985731

23-2769744

23-2152662

23-2248956

700 SPRUCE STREET PHILADELPHIA, PA 19106

(44)PENN MEDICINE-PMA

5 ATRIUM 3400 CIVIC CTR BLVD PHILADELPHIA, PA 19104

(20) PENN CLUB OF NEW YORK INC

23-1352243 (18)OAP INC

23-1986931

23-2422635

75-2974931 (22)PENN PRESS INC

23-1876142

555 NORTH DUKE STREET LANCASTER, PA 17602

306 NORTH 7TH STREET COLUMBIA, PA 17512 23-0485650

555 NORTH DUKE STREET LANCASTER, PA 17602 20-5767147

LANCASTER, PA 17602 20-4943109

555 NORTH DUKE STREET LANCASTER, PA 17602

1097 COMMERCIAL AVE

23-2777286

23-6210940

(7)LAISE CA TUW FBO UNIV OF PENN

Name of the organization PRINCETON HEALTHCARE SYSTEM A NEW JERSEY NONPROFIT CORPORATION

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

or more related tax-exempt organizations during the tax year.

(a)

Name, address, and EIN of related organization

(a)
Name, address, and EIN (if applicable) of disregarded entity

► Go to <u>www.irs.gov/Form990</u> for instructions and the latest information.

(c) Legal domicile (state

or foreign country)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Attach to Form 990.

(b) Primary activity

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one

(b)

Primary activity

HOME HEALTH

SUPPORT TRUST

HEALTHCARE

MGMT SRVCS

HEALTHCARE

SUPPORT ORG

SUPPORT TRUST

SUPPORT ORG

FACILITY MGMT

FUNDRAISING

HEALTHCARE

HEALTHCARE

HEALTHCARE

SUPPORT TRUST

HEALTH SRVCS

NURSING

NURSING

SUPPORT ORG

HEALTHCARE

SUPPORT ORG

PUBLISHING

HEALTH EDU

HEALTHCARE

SUPPORT ORG

SUPPORT ORG

HEALTHCARE

HOMECARE SVCS

HEALTHCARE

SUPPORT PHCS

SUPPORT ORG

REAL ESTATE

BUS. TRUST

CARDIOLOGY

MED RESEARCH

EDUCATION

SUPPORT ORG

FAC. CLUB

SUPPORT ORG

RETIRE TRUST

BENEFITS

HOSPICE CARE

HFAI THCARE

HEALTHCARE

CLUB

(c) Legal domicile (state or foreign country)

PA

PA

PΑ

PA

NV

PA

PA

PA

PA

PA

NY

PA

PA

PA

PΑ

PA

PA

PA

NJ

NJ

NJ

NJ

NJ

PA

PΑ

PA

Cat. No. 50135Y

Employer identification number

21-0635009

(e)

End-of-year assets

(e)
Public charity status
(if section 501(c)(3))

N/A

12, I

12. I

N/A

12, II

12. III-FI

12, I

12. I

N/A

12, I

12. I

12, I

12, I

N/A

12, I

12, I

12, I

N/A

12, I

10

(d) Total income

(d)

Exempt Code section

501(c)(3)

4947(A)(1)

501(C)(3)

501(C)(3)

501(c)(3)

501(c)(3)

4947(A)(1)

501(C)(3)

501(c)(7)

501(c)(3)

501(C)(2)

501(c)(3)

501(C)(3)

501(c)(3)

501(c)(3)

501(c)(3)

501(c)(3)

501(C)(3)

501(A)

501(c)(3)

501(c)(3)

501(c)(3)

501(C)(3)

(f)

Direct controlling entity

(g) Section 512(b)

(13) controlled entity? Yes No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

(f)

Direct controlling

entity

.G HEALTH

NΑ

CCH&HS

TRUSTEES

TRUSTEES

TRUSTEES

TRUSTEES

_G HOSPITAL

LG HEALTH

.G HEALTH

LG HEALTH

CCH&HS

CCH&HS

CCH&HS

TRUSTEES

РМС

NA

TRUSTEES

TRUSTEES

LG HOSPITAL

TRUSTEES

TRUSTEES

TRUSTEES

PHCS HOLDING

PHCS HOLDING

PHCS HOLDING

TRUSTEES

PHCS HOLDING

NA

NA

NA

TRUSTEES

TRUSTEES

TRUSTEES

TRUSTEES

TRUSTEES

TRUSTEES

PA HOSPITAL

Schedule R (Form 990) 2021

CCA

LG HEALTH

NA

NA

NA

OMB No. 1545-0047

Schedule R (Form 990) 2021 Page 2 Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year. (a) Name, address, and EIN of (b) (c) **(e)** Predominant **(f)** Share of (g) (h) (i) Code V-UBI Primary activity Share of Percentage Legal Disproprtionate General or amount in box 20 of end-ofallocations? related organization domicile controlling ncome(related total managing ownership unrelated, income (state entity year partner? excluded from assets Schedule Kforeign tax under (Form 1065) country sections 512-514) Yes Νo Yes No (1) PDCP 1740 FUND LP INVESTMENT No IL 311 S WACKER DR STE 2620 CHICAGO, IL 60601 (2) CYRUS 1740 FUND LP INVESTMENT NY NA No 65 E 55TH STREET 35TH FLOOR NEW YORK, NY 10022 82-1211542 INVESTMENT CJ NA No

CT

PA

PA

PA

TX

CA

CA

NY

PA

PA

PA

PA

PA

PA

TX

PA

CA

FL

PA

CA

TX

CA

NY

CA

TX

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line

(c)

Legal domicile

(state or foreign

country)

CJ

CJ

PA

PA

PA

VT

PA

CJ

PA

CJ

UK

CH

NJ

NJ

BD

CJ

PA

PA

NA

NA

NA

NA

NA

NA

N/A

(d)

Direct controlling

entity

TRUSTEES

TRUSTEES

TRUSTEES

PA HOSPITAL

TRUSTEES

LG HEALTH

LG HEALTH

LG HEALTH

TRUSTEES

UPENN INT'L

UPENN INT'L

PHCS HOLDING

PHCS HOLDING

TRUSTEES

TRUSTEES

CCH&HS

TRUSTEES

CCA

Type of entity (C corp, S corp,

or trust)

C-CORP

LIMITED

C-CORP

C-CORP

C-CORP

C-CORP

TRUST

C-CORP

C-CORP

C-CORP

LIMITED

COMPANY

C-CORP

C-CORP

C-CORP

C-CORP

C-CORP

C-CORP

C-CORP

COMPANY

(f) Share of total

income

(g) Share of end-of-

year

assets

INVESTMENT

RENTAL

RENTAL

INVESTMENT

NVESTMENT

INVESTMENT

INVESTMENT

ACO

ACO

RENTAL

RENTAL

INVESTMENT

MEDICAL SERVICES

INVESTMENTS

NVESTMENT

INVESTMENT

INVESTMENT

INVESTMENT

NVESTMENT

INVESTMENT

INVESTMENT

INVESTMENT

34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(b)

Primary activity

INVESTMENTS

INVESTMENTS

INSURANCE

PHYS MGMT

RENTAL

INSURANCE

INSURANCE

PROPERTY SVCS

INVESTMENTS

NETWORKING

BUS. CONSULTING

INACTIVE

MEDICAL

SELF-INSURANCE

INVESTMENTS

MEDICAL SERVICES

HOTEL/RESTAURANT

TRUST

98-1361907

MEDICAL SERVICES

MEDICAL SERVICES

NA

No

Percentage

ownership

Section 512(b)

(13) controlled

entity?

No

Schedule R (Form 990) 2021

Yes

(3) CYRUS 1740 MASTER FUND LP 89 NEXUS WAY CAMANA BAY, GR KY1-9009 98-1361754 (4) DVG 1740 FUND LP INVESTMENT

CJ

ONE FAWCETT PLACE GREENWICH, CT 06830

701 E MARSHALL STREET WEST CHESTER, PA 19380

701 E MARSHALL STREET WEST CHESTER, PA 19380

701 E MARSHALL STREET WEST CHESTER, PA 19380

2000 McKINNEY AVE STE 2125 DALLAS, TX 75201 46-4621967

STE 2370 440 2ND AVE SW CALGARY, AL T2P5E9

STE 2370 440 2ND AVE SW CALGARY, AL T2P5E9

(11) KINGSTOWN 1740 FUND LP

167 MADISON AVE ST 205 1033 NEW YORK, NY 10016 84-3119908

PO BOX 4216 LANCASTER, PA 17604 23-3102793

PO BOX 4216 LANCASTER, PA 17604 33-1011386

(12) LANCASTER PET PARTNERSHIP LLP

(13) LG HEALTH COMM CARE COLLAB II

(16) NEIGHBRHD PRES & DEV FUND LP

(14) LG HEALTH COMMUNITY CARE COLLABORATIVE

(17) OAKLANDS WAY MEDICAL BUILDING ASSOCIATES

555 NORTH DUKE STREET LANCASTER, PA 17602

555 NORTH DUKE STREET LANCASTER, PA 17602 45-5542179 (15) MRI GROUP LLP

240 NEW YORK DR STE 1 FORT WASHINGTON, PA 19034

701 E MARSHALL STREET WEST CHESTER, PA 19380 (18) SRP INVESTORS FUND A LP

2001 ROSS AVE SUITE 400 DALLAS, TX 75201 61-1748291

364 UNIVERSITY AVENUE PALO ALTO, CA 94301 84-1814102

MIAMI, FL 33133

84-4983190

(22) AXIS UKA GP LLC

20-0184603

(19) TURK'S HEAD SURGERY CENTER

915 OLD FERN HILL ROAD BLDG B STE WEST CHESTER, PA 19380

(20) ST-TO RIBBIT OPPORTUNITY V LLC

2601 S BAYSHORE DR SUITE 2030

240 NEW YORK DRIVE SUITE 1 FORT WASHINGTON, PA 19034 27-3617178

180 SUTTER STREET SUITE 400 SAN FRANCISCO, CA 94104

(24) BEXP II (PARALLEL) LP

5914 W COURTYARD DRIVE AUSTIN, TX 78730 87-3188834

(25) FORERUNNER BUILDERS F-G LP

ONE LETTERMAN DRIVE BLDG C SUITE SAN FRANCISCO, CA 94129 (26) GCM CARRIAGE SPV LP

250 WEST 55TH STREET 36TH FLOOR

(28) SAILINGSTONE GLOBAL NATURAL RESOURCES

Name, address, and EIN of related organization

NEW YORK, NY 10019 87-2075062 (27) INITIALIZED CBH SPV LLC

464 TEHAMA STREET SAN FRANCISCO, CA 94103

(1)ARCM 1740 LTD

27 HOSPITAL ROAD

89 NEXUS WAY

83-3556286

PO BOX 530

04-3378984

PO BOX 1109 GT

PO BOX 309

RADNOR, PA 19087 23-2865181

800 SPRUCE STREET PHILADELPHIA, PA 19106

BURLINGTON, VT 05402

555 NORTH DUKE STREET LANCASTER, PA 17602 23-2250941

GRAND CAYMAN KYI-1102

555 NORTH DUKE STREET LANCASTER, PA 17602 (10)NAYA 1740 FUND LTD

BRISTOL BS1 6FL

CHINA WORLD TOWER 1 14F CHAOYANG DIST 100004

(13)PHI PHARMACY INC

ONE PLAINSBORO ROAD PLAINSBORO, NJ 08536

ONE PLAINSBORO ROAD PLAINSBORO, NJ 08536 22-3450093

BD

PO BOX 309

(9)LANCASTER GENERAL SERVICES INC

UGLAND HOUSE, GRAND CAYMAN KY1-1104 (11)PENN MEDICINE LONDON LIMITED

(12) PENN WHARTON CONSULTING (BEIJING) CO LTD

VISTRA SUITE 2 FIRST FLOOR 10 TEMPL

(14)PRINCETON HEALTH INC & SUBS

(15)QUAKER INSURANCE COMPANY LTD

GEORGE TOWN, GRAND CAYMAN KYI-1104 (17)TURK'S HEAD HEALTH SERVICES INC

30-0708282

VICTORIA STREET PO BOX HM 1826 VICTORIA HALL, HAMILTON HM HX

(16)THE PAM 1740 FUND LTD

701 E MARSHALL STREET WEST CHESTER, PA 19380

(18) UPENN HOSPITALITY INC

3401 WALNUT STREET SUITE 440A PHILADELPHIA, PA 19104 23-3076589

GRAND CAYMAN KY1-9008 (2)CYRUS 1740 FUND LTD

CAMANA BAY, GRAND CAYMAN KY1-9009

(4) CLINICAL HEALTH CARE ASSOC OF NJ PC

(6) FRANKLIN CASUALTY INSURANCE CO

(7)LANCASTER GENERAL 457 DEFERRED COMP PLAN

(8)LANCASTER GENERAL INSURANCE COMPANY

98-0176655

(3)CIRCLE MEDICAL ASSURANCE CO

2929 WALNUT STREET STE 460 PHILADELPHIA, PA 19104

250 KING OF PRUSSIA RD 4TH FL

(5) DELANCEY CORPORATION

100 WAUGH DRIVE SUITE 600 HOUSTON, TX 77007 37-1770014

87-1123527

(23) LIFT REAL ESTATE PARTNERS FUND II LP

(21) UNIVERSA BLACK SWAN PROTECTION PROTOCOL

(9) JOG V C LIMITED PARTNERSHIP

(10) JOG VI C LIMITED PARTNERSHIP

(6) FERN HILL PARTNERSHIP III LP

23-2902742

30-0409614 (7) FERN HILL LLC

23-3005147 (8) GALLOPAVO LP

(5) EAST MARSHALL STREET PARTNERSHIP LP

chedule R (Form 990) 2021					Pag	e 3
Part V Transactions With Related Organizations. Complete if the organization answere	d "Yes" on Form 9	990, Part IV, line	34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
${f 1}$ During the tax year, did the organization engage in any of the following transactions with one or more rel	ated organizations li	sted in Parts II-IV?				
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity · · · · ·				1a		No
${f b}$ Gift, grant, or capital contribution to related organization(s)				1b		No
${f c}$ Gift, grant, or capital contribution from related organization(s)				1c	Yes	
$f d$ Loans or loan guarantees to or for related organization(s) $\ \cdot \ $				1d	Yes	
$f e$ Loans or loan guarantees by related organization(s) $\dots \dots \dots \dots \dots \dots \dots$				1e	Yes	
${f f}$ Dividends from related organization(s)				1 f		No
g Sale of assets to related organization(s)				1 g		No
${f h}$ Purchase of assets from related organization(s)				1h		No
i Exchange of assets with related organization(s)				1i		No
${f j}$ Lease of facilities, equipment, or other assets to related organization(s)				1j		No
${f k}$ Lease of facilities, equipment, or other assets from related organization(s)				1k	Yes	
l Performance of services or membership or fundraising solicitations for related organization(s)				11		No
$m{m}$ Performance of services or membership or fundraising solicitations by related organization(s)				1m		No
${f n}$ Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes	
• Sharing of paid employees with related organization(s) • • • • • • • • • • • • • • • • • • •				10	Yes	
${f p}$ Reimbursement paid to related organization(s) for expenses				1р		No
\boldsymbol{q} Reimbursement paid by related organization(s) for expenses				1q	Yes	
${f r}$ Other transfer of cash or property to related organization(s)				1r	Yes	
${f s}$ Other transfer of cash or property from related organization(s)				1 s	Yes	
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete the	nis line, including co	vered relationships	and transaction thresholds.			
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining am	ount in	ivolved	
	1					

Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from	me section led, 501(c)(3) ted, organizations? d from		Share of total income (g) Share of end-of-year assets		(h) Disproprtionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1	(j) General or managing partner?		(k) Percentage ownership
			tax under sections 512- 514)	Yes	No			Yes	No	(Form 1065)	Yes	No	
	l	<u> </u>			<u> </u>						chedule P	(Form 9	990) 2021

Software ID:

Software Version: